

LOS PLANES PARCIALES EN COLOMBIA: UN PROBLEMA DE GESTIÓN

21 de abril 2015

CÁMARA DE COMERCIO DE BOGOTÁ.

AUDITORIO. CENTRO EMPRESARIAL SALITRE

# Urban Planning Experience of Seoul - Building a Smart and Sustainable City -

2015. 4.

Myounggu Kang, Ph.D.

Professor of Urban and Regional Planning, University of Seoul

Former Director-General of International Urban Development

Collaboration, Seoul Metropolitan Government

[mkangcity@gmail.com](mailto:mkangcity@gmail.com)

# Outline

- Introduction
- Urban Planning Experience of Seoul
  - Master Plan with New Towns, Transit, Infra
  - Make Land Work (Land Readjustment)
  - Revitalize Old City Area  
(Cheonggyecheon Recreation)
- Concluding Remarks

Figure 2. Distribution of population according to level of income

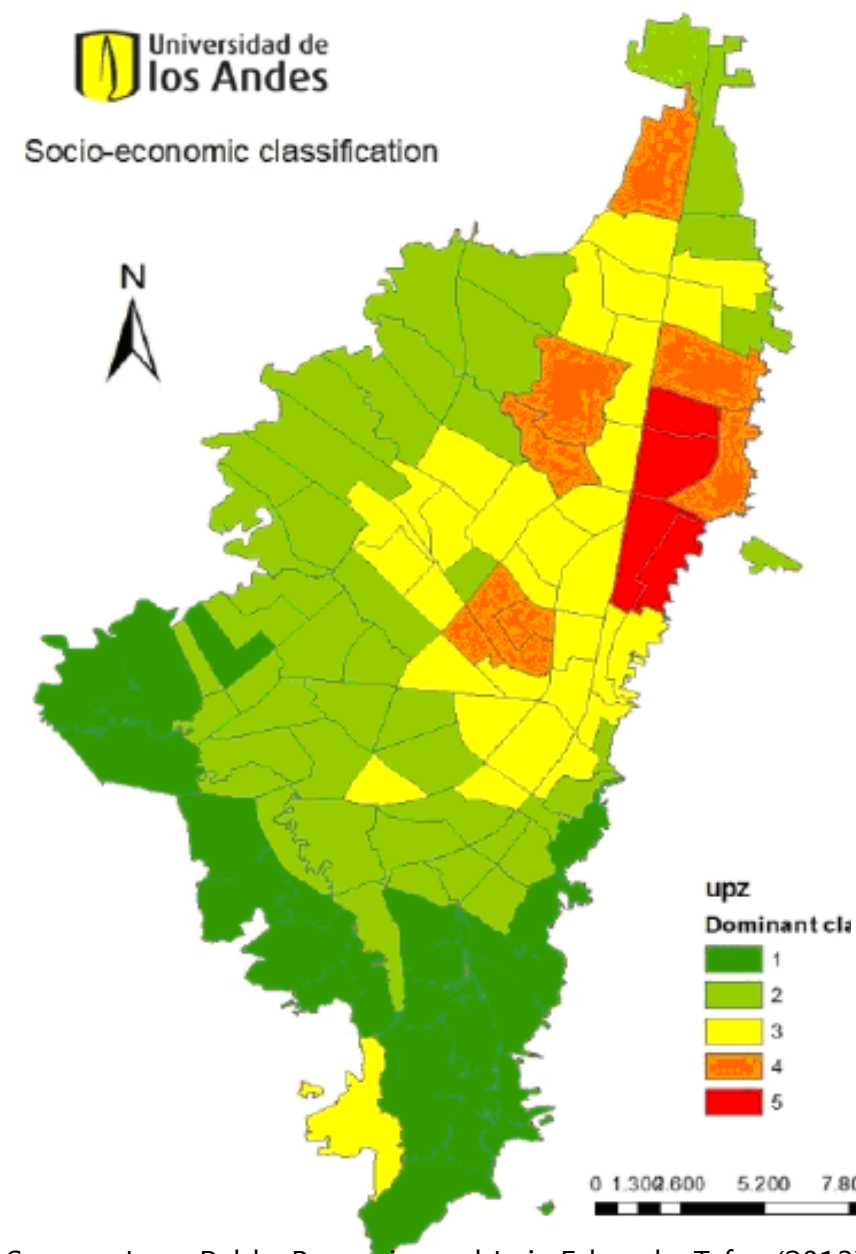


Table 1. Population of Greater Bogotá (millions)

	2010	2020	2040
Bogotá Capital District	7.36	8.38	10.83
Suburban municipalities	0.91	1.14	1.78
<b>TOTAL</b>	<b>8.27</b>	<b>9.52</b>	<b>12.51</b>

Source: Acevedo et al, 2009, with DANE information.

Table 2. Population of Greater Bogotá (millions)

STRATA	% of total population	Monthly income per capita (US\$ 2004)
1 – Lower income	13	99
2 – Lower income	38	141
3 – Middle income	39	279
4 – Middle income	7	690
5 – Higher income	2	1,147
6 – Higher income	1	1,501

Source: Authors based on surveys from Secretaria de Hacienda de Bogotá.

Source: Juan Pablo Bocarejo and Luis Eduardo Tafur (2013)

Note: Strata 5 and 6 included in category number 5.

# Bogota, Colombia

**Table 3. Annual population growth rates, Bogotá District center and external rings**

Bogotá zone	Annual growth rate (1973-1985)	Annual growth rate (1985-1993)	Annual growth rate (1993 -2005)
<b>City Centre:</b> Candelaria, Chapinero, Santafe, Teusaquillo	0.53	-0.23	0.18
<b>First ring:</b> Barrios Unidos, San Cristobal, Mártires, Fontibón, Tunjuelito, Rafael Uribe, Puente Aranda, Antonio Nariño	1.43	1.38	0.37
<b>External ring:</b> Bosa, Usme, Ciudad Bolivar, Usaquén, Suba, Engativá Kennedy	16.75	3.40	3.42
<b>Total Bogotá population growth rate</b>	<b>5.89</b>	<b>2.3</b>	<b>2.14</b>

*Source: Authors with information from DANE.*

**Table 3. Evolution of residential location in Bogotá**

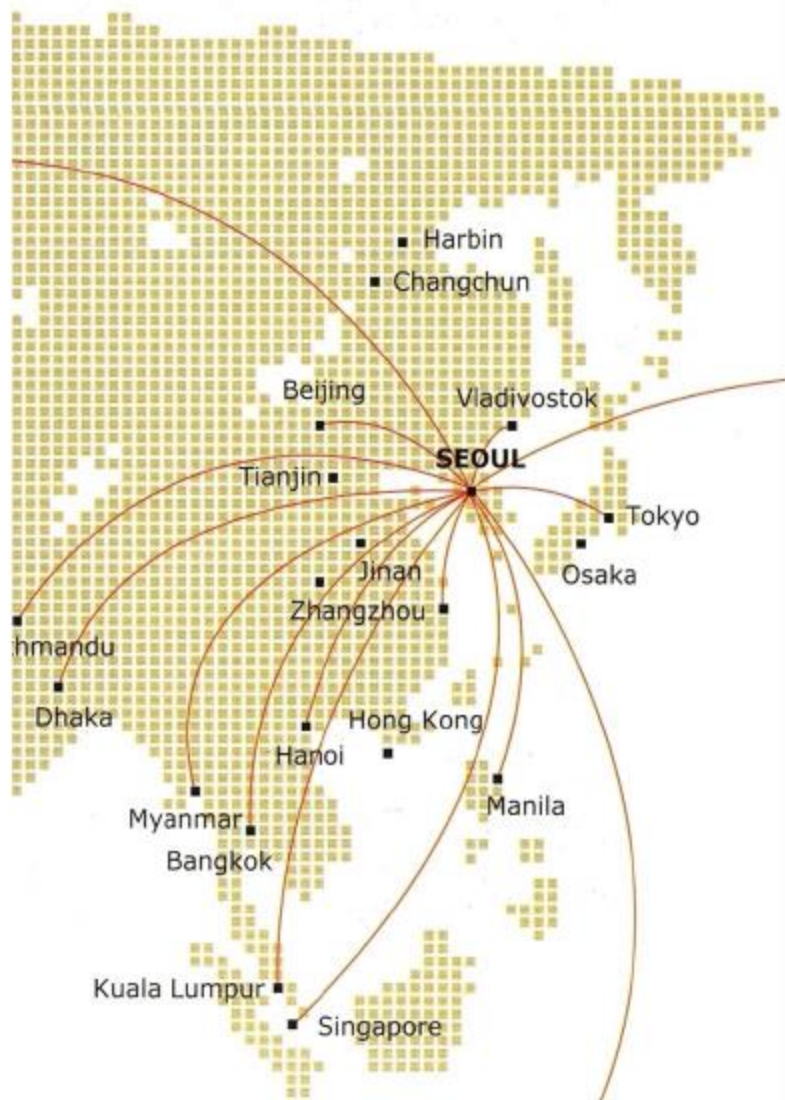
Year	% of Bogotá DC total population by urban zone			
	1973	1985	1993	2005
City Centre	14.85	9.25	7.05	5.73
First Ring	55.10	37.79	34.51	28.65
External Ring	30.04	52.96	58.43	65.53

*Source: Authors with information DANE.*



# Seoul is...

Seoul in Asia



Seoul in Korea



Seoul in Capital Region



Area: 605.6km<sup>2</sup>

Population(1,000 pers.) : 10,570

Administrative district : 25 *Gu*, 422 *Dong*

GRDP(per pers.) : \$23,375

Registered Vehicle : 2.98 million

# Comparison of Major Cities

## • Seoul



Area  
Metro 11,730 km<sup>2</sup>  
Seoul 605 km<sup>2</sup>

## • Tokyo



Area  
Metro 13,494 km<sup>2</sup>  
Tokyo (12Ward) 2,187 km<sup>2</sup>

## • London



Area  
Metro 26,976 km<sup>2</sup>  
Greater London 1,578 km<sup>2</sup>

## • Paris



Area  
Metro 12,072 km<sup>2</sup>  
Paris (Petite-Couronne) 762 km<sup>2</sup>

## • Beijing



Area  
Metro 16,808 km<sup>2</sup>  
Beijing 1,370 km<sup>2</sup>

## • Singapore



Area  
Singapore 693 km<sup>2</sup>

## • New York



Area  
Metro 2,928 km<sup>2</sup>  
New York 830 km<sup>2</sup>

## • Los Angeles



Area  
Metro 12,500 km<sup>2</sup>  
Los Angeles 1,215 km<sup>2</sup>

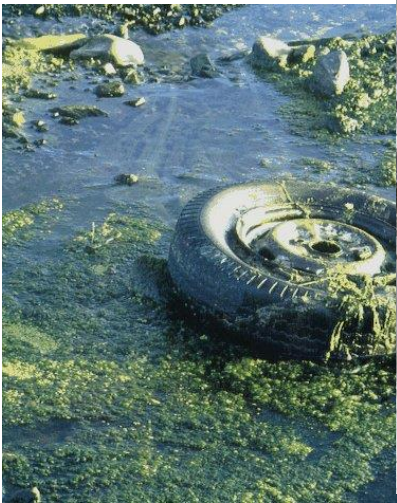
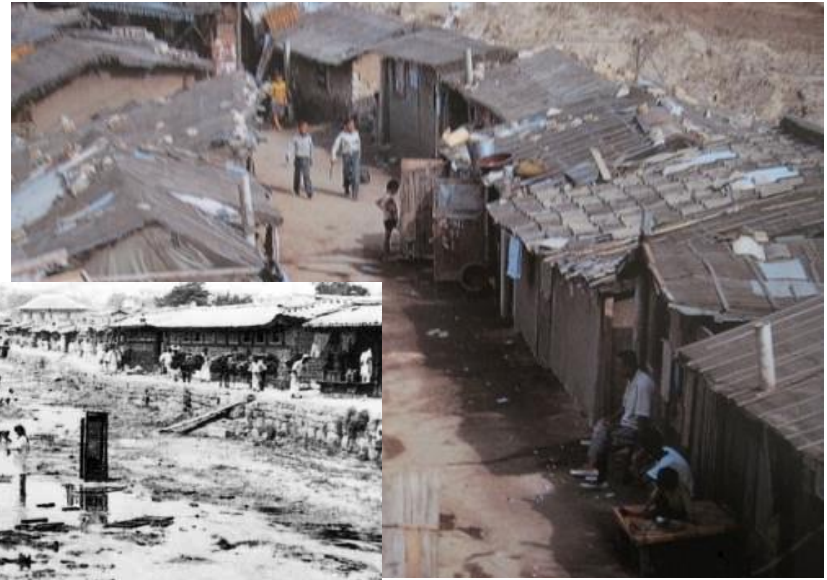


# Seoul Today



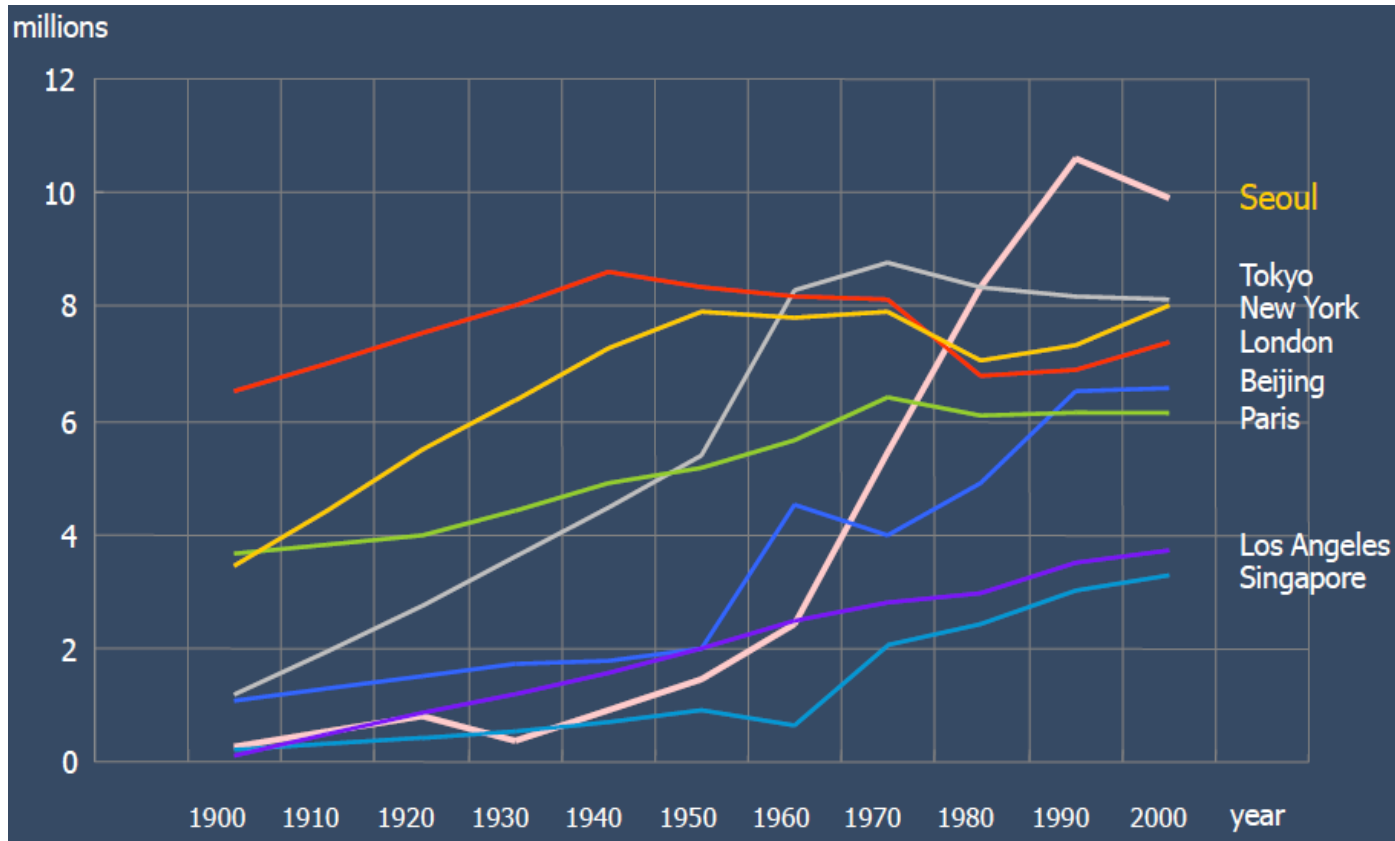


# Seoul, approx. 50 years ago



# Explosive Growth of Seoul

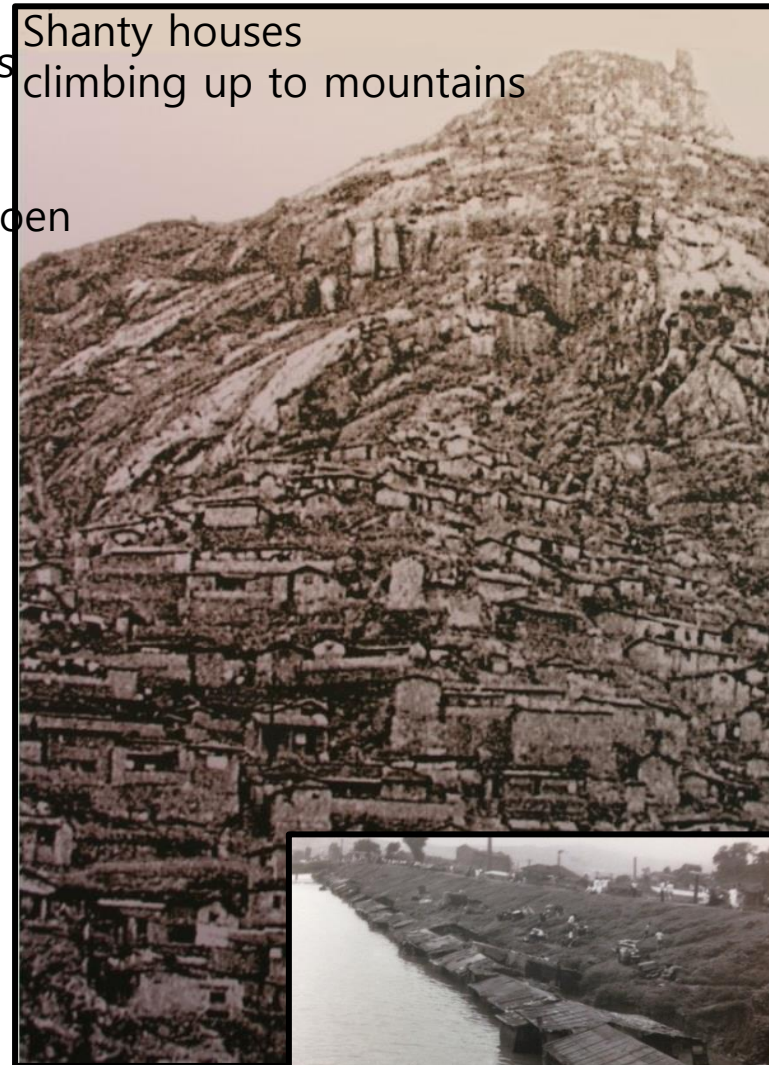
- 270,000 people per year (22,000 people per month) for 3 decades, 1960-1990







Shanty houses  
with common  
toilets by  
Cheonggyecheon



Shanty houses  
climbing up to mountains

Shanty  
houses



School



- Shanty : 20,870
- Tent Houses: 10,537
- Cave : 1,688호
- Beggars' places : 5,440
- Illegal houses: 38,535호
- House with Kitchen 18.3%,
- House with Bath 3%, House with Electricity 29%



Shanty houses  
down to Han River  
(Flood)



# Urban Land & Housing Solution

## Until mid 1960's

- Restoration Housing, Prosperity Housing, Hope Housing, City Housing, Public Housing, Welfare Housing, ...
- Welfare Housing: an affordable housing for mid- and low-class



용두동 후생주택 (1958)

# Urban Land & Housing Solution until mid-1960's





Problem #1: Supply Shortage

Housing Supply and Demand early 1960's

3,000      vs.      300,000

1 housing unit per 100 people

(existing housing shortage of 1M aside)

Problem #2: Land Consumption, Sprawl, Transportation, public service

# **CHANGE OF APPROACH**

# Paradigm Shift: Small Patch to Big Push

Size and Speed of Pop Growth changed Policy Direction

Before

1960's

After

Policy Direction

Welfare

- ✓ Short-term, Relief
- ✓ Office in charge: Ministry of Welfare

Construction

- ✓ Housing Supply
- ✓ Office in charge: Ministry of Construction (1963년)

Development

self-help

- ✓ Site & Service, Upgrading

Low Cost Mass Production

- ✓ Large scale, high-rise

Land Readjustment

Main Agent

Government

Private

Financy

Aid

Loan

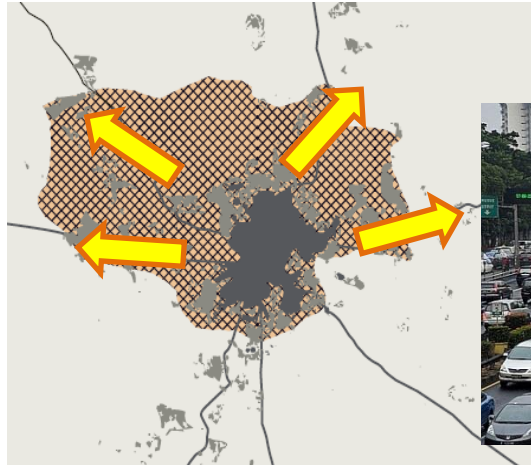
National Housing Fund

# Spatial Pattern: Two ways to go

## Uncontrolled Expansion Market (individual freedom)

Low- or hyper-density  
Large land consumption  
and/or Inefficiency

Explosion of  
Pop.



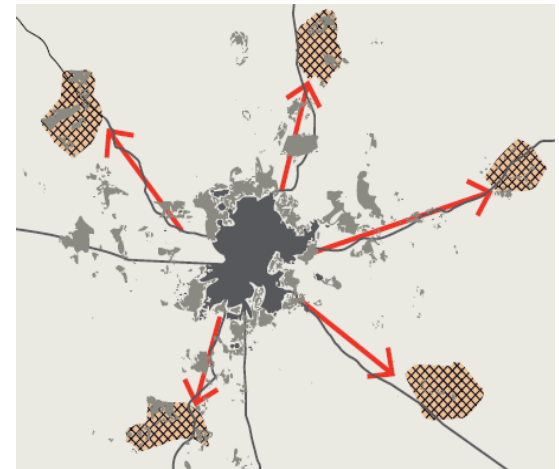
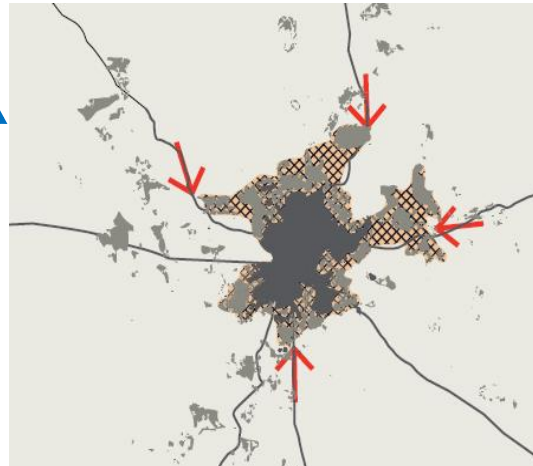
*Sprawl and/or Chaotic Over-crowd*  
Not sustainable



## Controlled Development Planning + Market

High-density  
Small land consumption

Personal vs. Social Interest  
Tension btw landlords vs. tenants  
Tension btw selected vs. non-selected



Compact  
Transit-Oriented  
Eco-Friendly

Figures from UN-HABITAT (2013)

# Which one is greener?

(a)

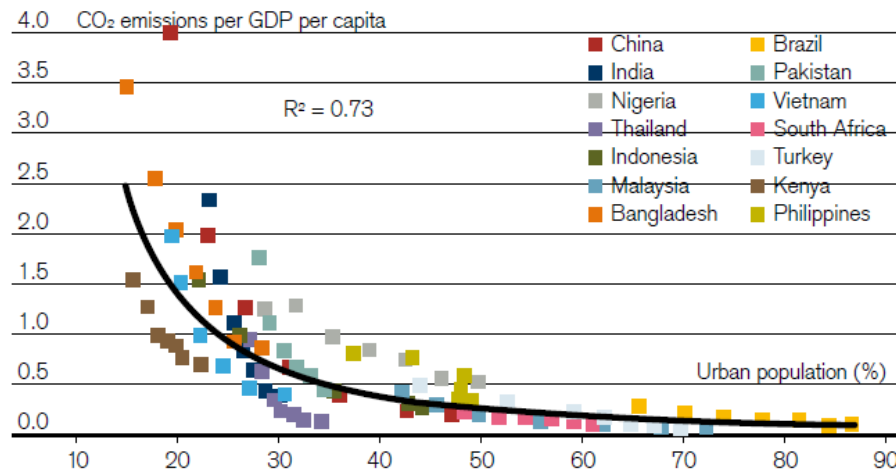


(b)



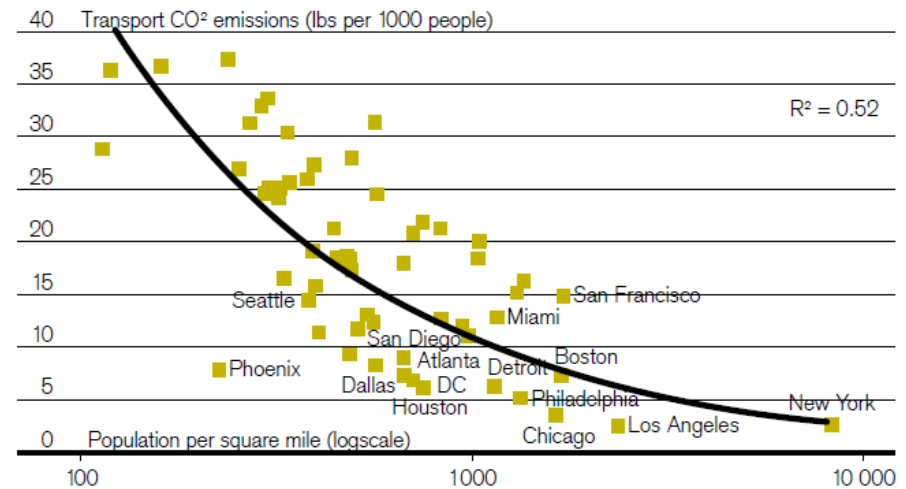
## Total CO<sub>2</sub> emissions versus urban population rate in emerging markets (1980–2010, 5-year intervals)

Source: World Bank Development Indicators, Population Division of Department of the Economic and Social Affairs of the United Nations Secretariat, Credit Suisse



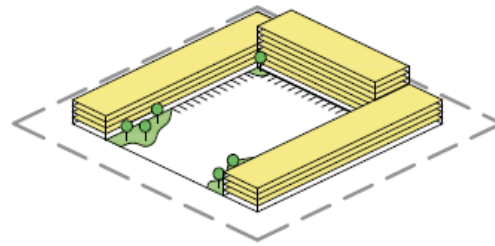
## Emissions from transportation (public and private) versus population density for US metropolitan statistical areas

Source: US Census Bureau 2000 Census, Credit Suisse



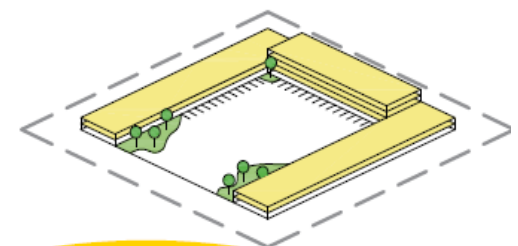
Population	1,000,000
Family size	5
Dwellings	200,000
Dwellings size	60m <sup>2</sup>
Residential Floor Area	12,000,000m <sup>2</sup>
Other Floor Area	10,000,000m <sup>2</sup>
Total Floor Area	22,000,000m <sup>2</sup>

### Scenario 1

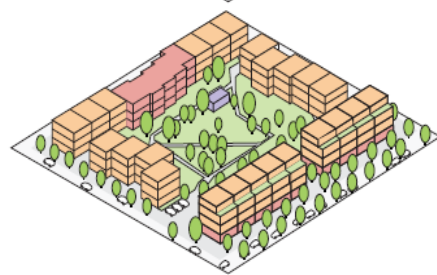
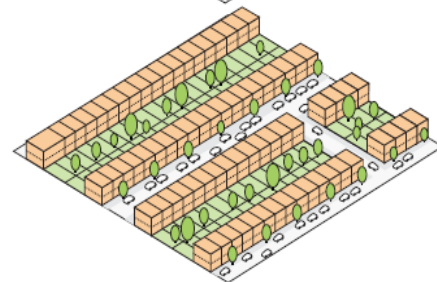
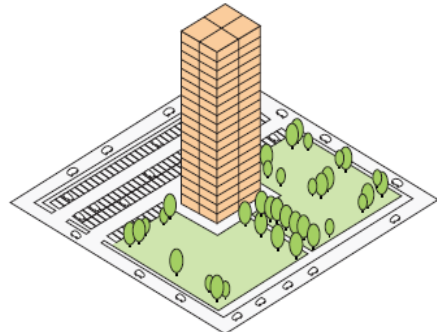


FAR	3.0
Plot Area	733 ha
Public Area	733 ha
Total Area	1,467 ha
Population Density	681,82 people/ha
Residential Density	136 dwellings/ha

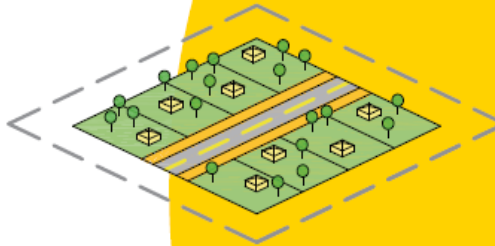
### Scenario 2



FAR	1.5
Plot Area	1,467 ha
Public Area	1,467 ha
Total Area	2,933 ha
Population Density	340,91 people/ha
Residential Density	68 dwellings/ha

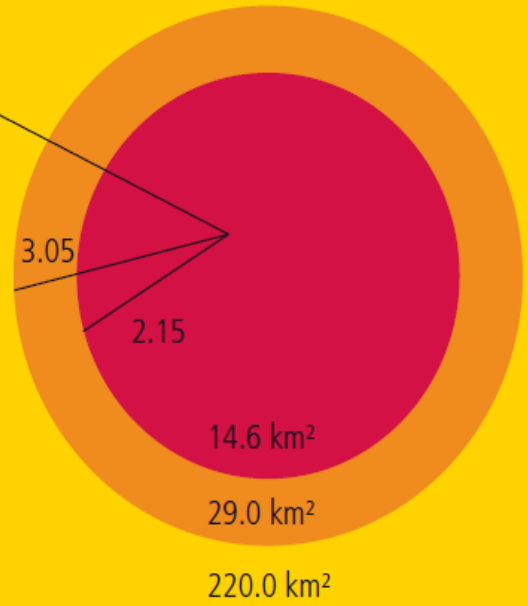


### Scenario 3



FAR	0.2
Plot Area	11,000 ha
Public Area	11,000 ha
Total Area	22,000 ha
Population Density	45,45 people/ha
Residential Density	9 dwellings/ha

8.35





# Invisible Beauty of Seoul: Green by "Proactive" Urban Planning



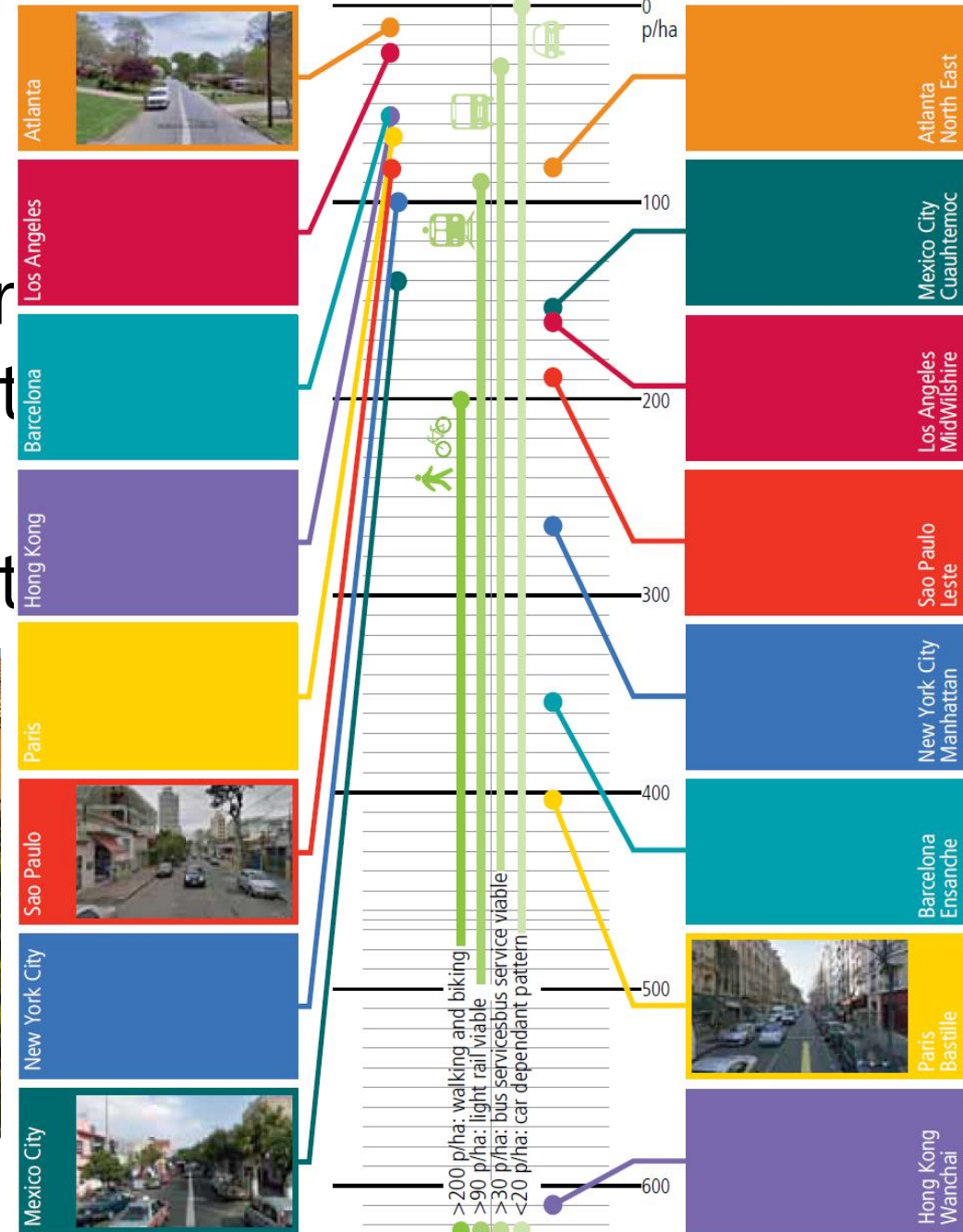
# Walkable City



Source: UN-HABITAT (2013)

Average density

Density in selected city areas





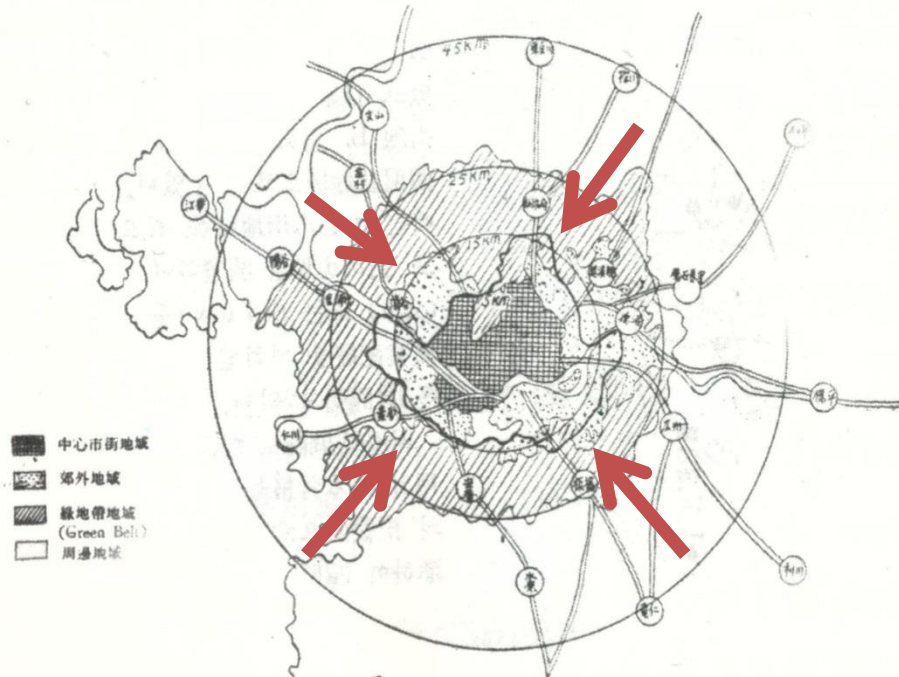
Making a plan for sustainable future development 1962-1965

# **MASTER PLAN 1980**

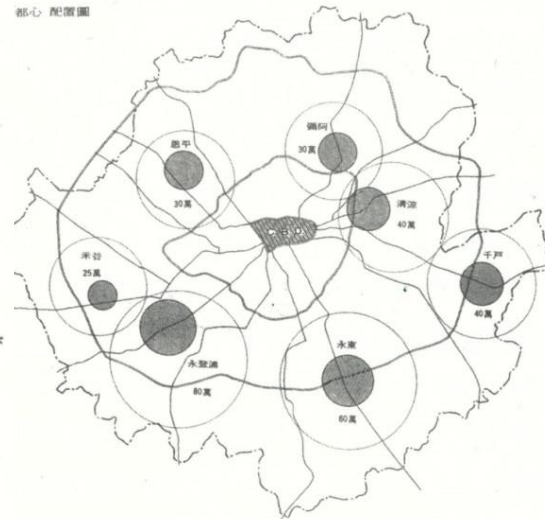
# Began with Urban Planning

## Seoul Metro Area Master Plan (1965)

大서울地域區分圖 (國土計劃學會案)



### 7 New Towns



1-8 서울도시기본계획 조정 수립(1970), p159

Visioning the **future**.

Time, space, people, scope were not limited by then situation as was the future growth



1957



1972



1988



2005

# 7 New Towns

(unit: 1,000 persons, km<sup>2</sup>)

Master Plan (1965)			Master Plan (Revised 1970)		Change
New Town	Pop. Plan	Area	New Town	Pop. Plan	
Eunpyung	400	7.6	Eunpyung	300	Down
Sungin	400	14.9	Miah	300	Down
Mangwoo	150	6.9	Cheongryangri	400	Up
Cheonho	300	8.6	Cheonho	400	Up
Yungdong (Gangnam)	600	59.0	Yungdong(Gangnam)	600	Same
Yungdungpo	800	8.6	Yungdungpo	800	Same
-	-	-	Gimpo	200	New
Total	2,650	105.7	Total	3,000	

# Gangnam was a New Town outside Seoul

## Expansion of Boundaries

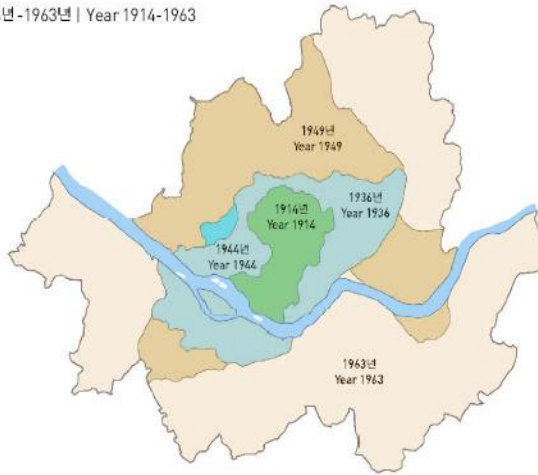
행정구역 변천 1394-1995

Change in Administrative District, 1394-1995

1394년 - 1913년 | Year 1394 - 1913



1914년 - 1963년 | Year 1914-1963



1973년 | Year 1973



1995년 | Year 1995



- Seoul doubled its administrative area in 1963 to resolve the urban problems, including southern area of Han river  
(In Korean, Gang means river and Nam means south)

Date	Area(km <sup>2</sup> )
1946. 10. 18	136.00
1949. 08. 13	288.35
1963. 01. 01	613.04
1973. 07. 01	627.06
1988. 01. 01	605.40*

\*the area did not shrink, but was merely readjusted by survey

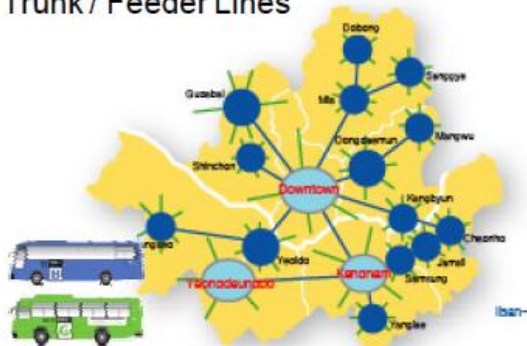
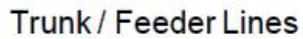


# Urban Transportation

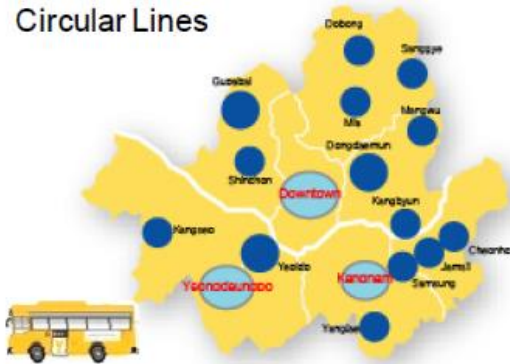


## Plan in 1965

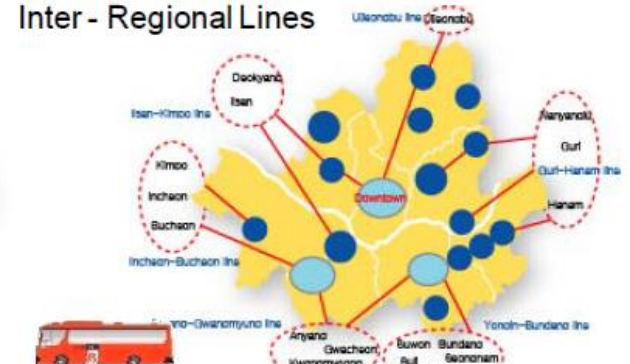
### Bus Reform with Single-fare System launched in 2004



### Circular Lines



### Inter - Regional Lines





# Urban Environment Transforming to Circular Metabolism - Nanji

1980's



2000's

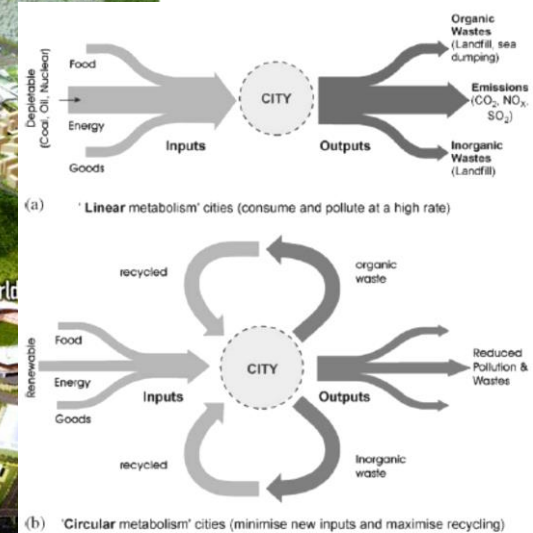
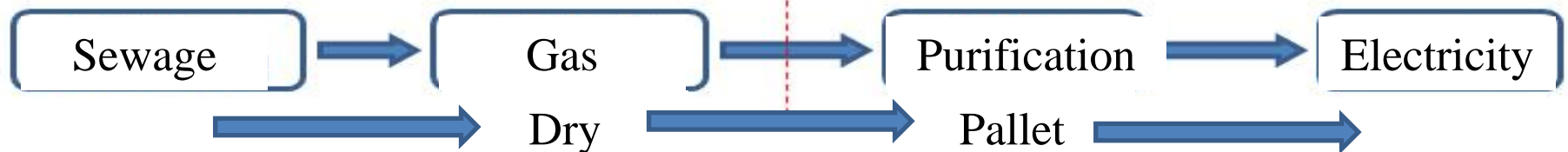


Fig. 5. The 'metabolism' of cities: towards sustainability (adapted from Girardet [3,4] and Rogers [6]).



Land Readjustment and New Towns

# **HOW TO REALIZE**



Farmland Consolidation (FC), and we directly borrowed the idea and regulation of FC for urban LR. Specifically FC tries to make

- ① one side of the rice paddy should be road accessible so the produce can be distributed easily,
- ② the size and shape of the divided sections should be properly set-up for the efficient use of farm machinery,
- ③ the rice paddy should be dried easily for the effective use of farm machinery,
- ④ every section should be accessible through irrigation/drainage canals,
- ⑤ consolidate fragmented or scatted farm lands into a larger one.

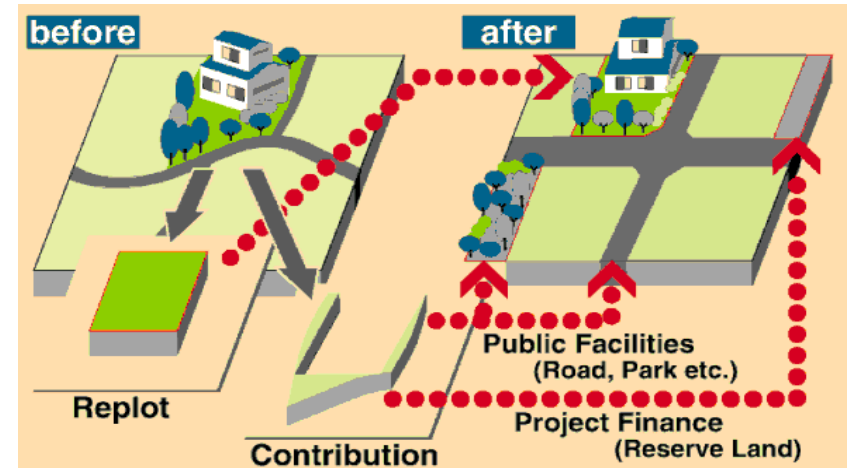
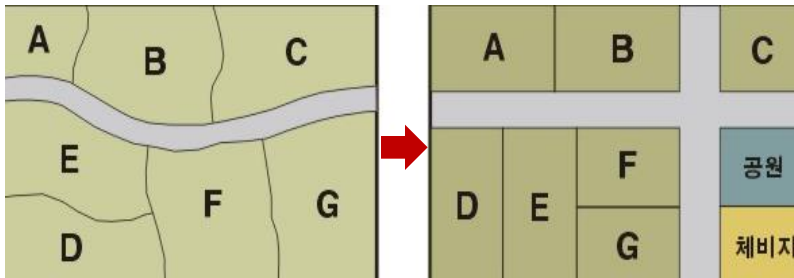
- ① FC improved the productivity of farmland because farmland could get a sufficient and stable water supply from irrigation system and a good accessibility from roads and their link of farm land,
- ② FC decreased the need of labor input, partly thanks to labor efficiency with more machinery, which lead to free up labors for other economic activities,
- ③ FC built a protection against flood and natural disasters,
- ④ FC brought indirect effects including the enhancement of farmers' hope and desire for better life and public interests in environmental conservation and prevention of natural disasters. For example productivity had increased by 5.4 %, labor decreased by 32.8 %, production cost decreased by 14.3 % (Korea Government, 1999).





# Land Readjustment: Transforming Land Valuable

## Build Together, Benefit Together (BT2)



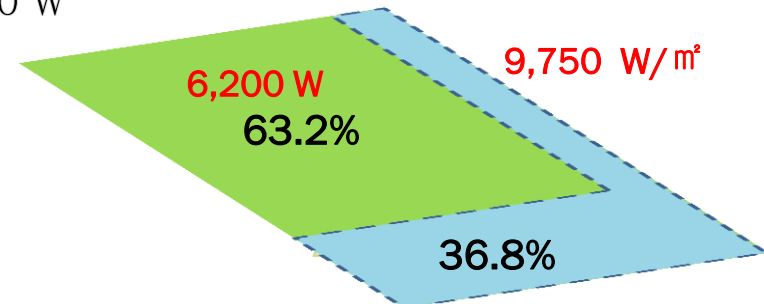
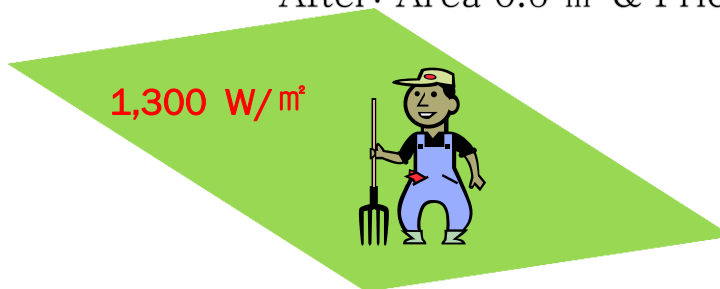
**Before**  
Gangnam Average  
Land Price 1,300 W/m<sup>2</sup>



**After**  
Price increased by 7.5 times  
to 9,750 W/ m<sup>2</sup>

Land Owner

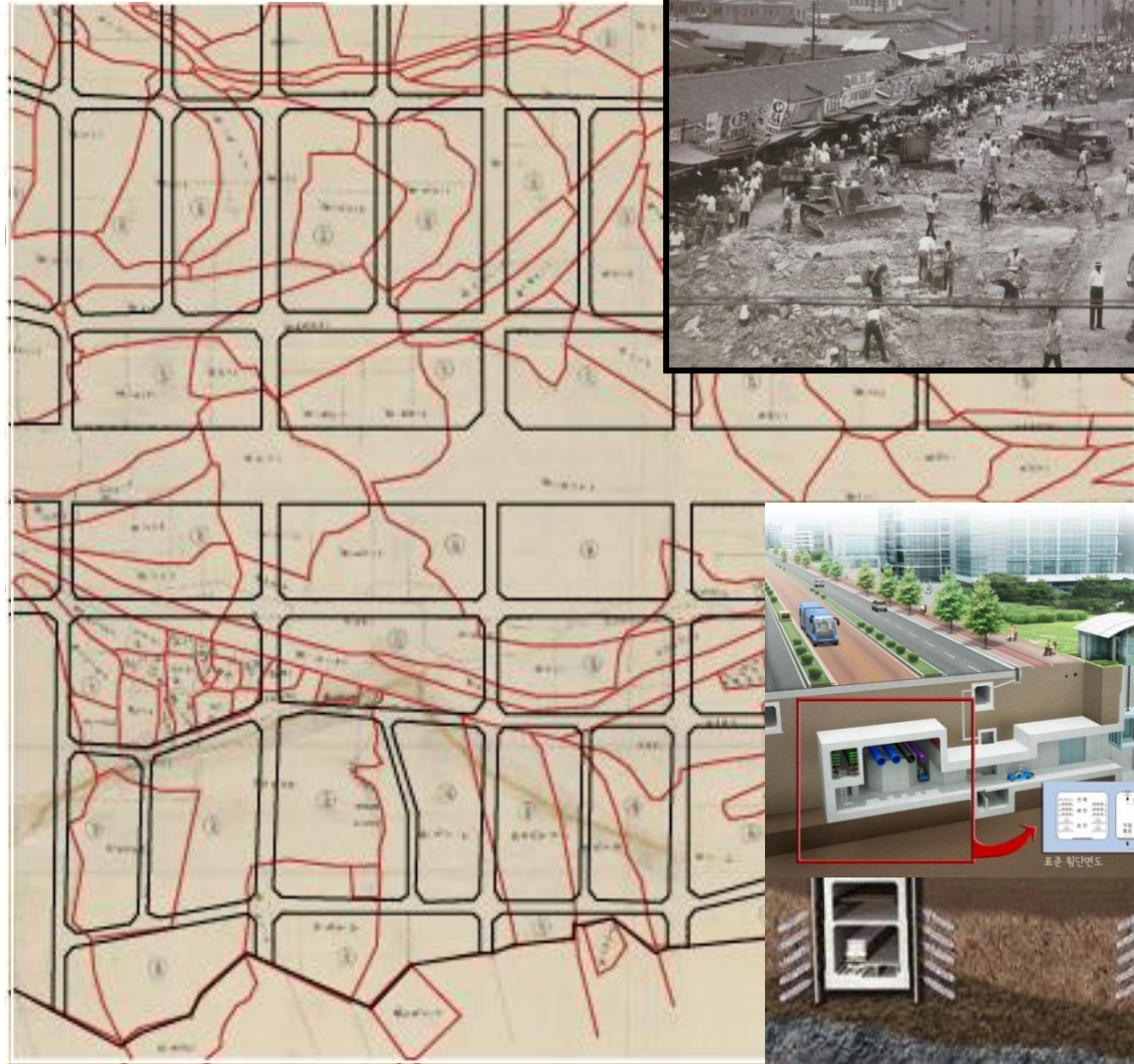
Before: Area 1m<sup>2</sup> & Price 1,300 W  
After: Area 0.6 m<sup>2</sup> & Price 6,200 W



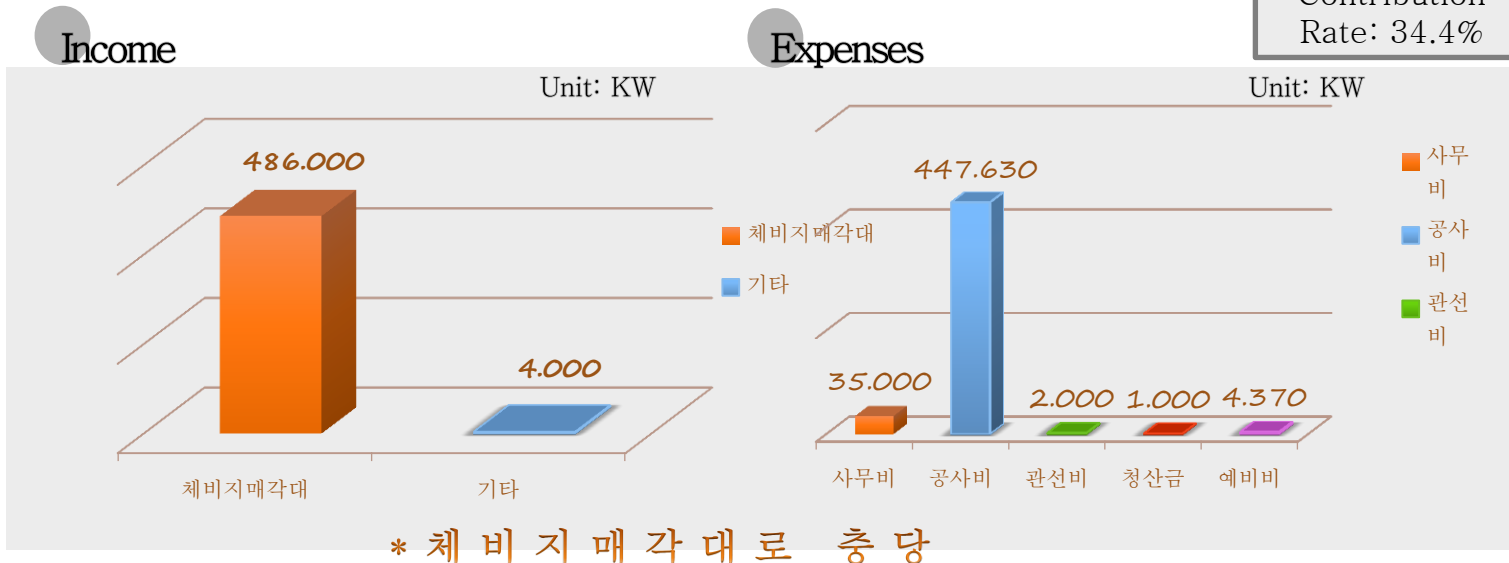
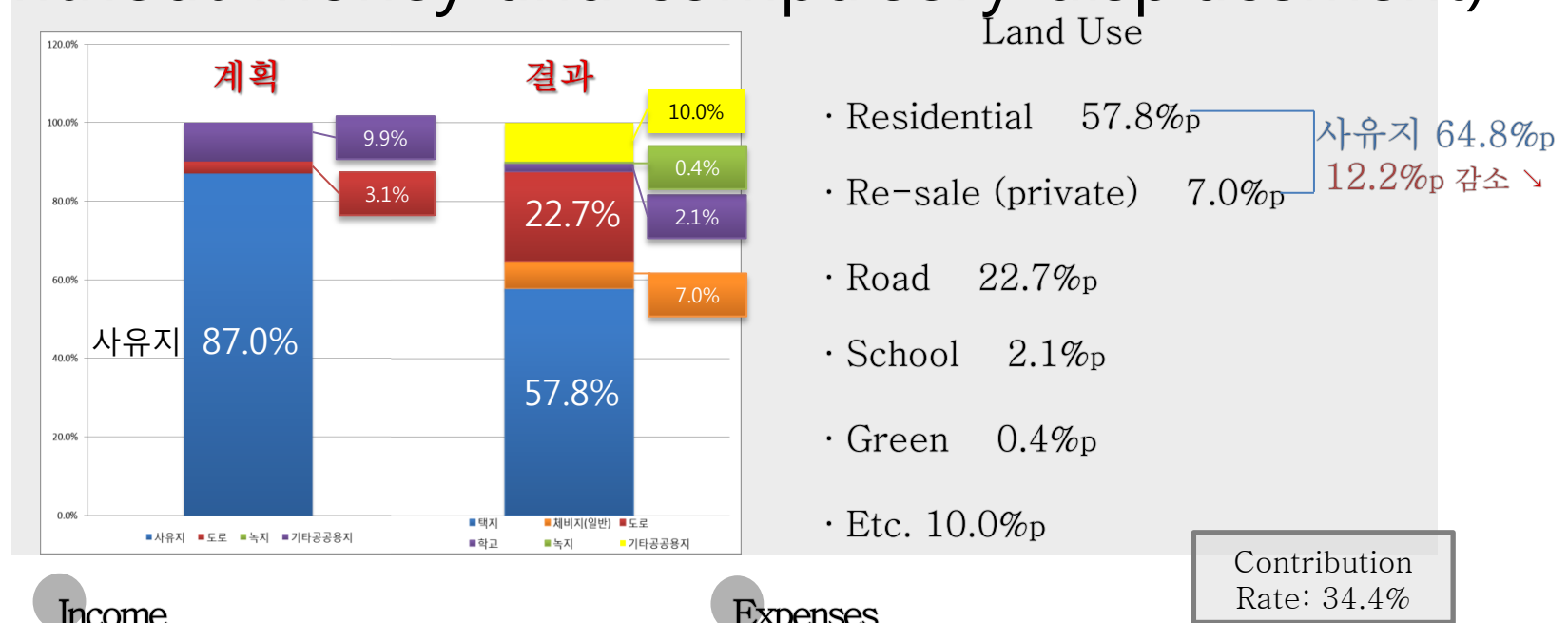
# Transforming Land into Sustainable Urban Land

**Road** is not only surface for cars but also artery (public space for public services) for a city.

Water,  
Sewage  
Energy , Gas,  
Electricity  
Communication  
Heat, Cooling,  
Subway, etc.



# Securing Public Space and Change Spatial Structure (without money and compulsory displacement)



## Contribution Rate

▼강남토지구획정리 사업내역

% of Land Sold

Contribution Rate (%)

지구	시행인가일 시행완료일	시행면적 (㎡)	토지이용현황(㎡, %)								사업비 면적 (원)	감보율 (%)
			체비지	택지	일반공공시설용지					공공 용지합		
					시 장	학 교	도 로	공 원	기 타			
영동1	1968.1	12,737,831	701,830	6,715,053	112,985	700,532	2,945,372	221,980	1,340,079	5,320,948		39.1
	1990.12		5.5	52.7	0.9	5.5	23.1	1.4	10.5	41.8	37	
영동1	1971.8	13,071,856	1,985,061	7,531,772	31,074	95,868	3,050,235	114,149	263,699	3,555,025		36.8
	1991		15.2	57.6	0.2	0.7	23.3	0.9	2.0	27.2	81	
잠실	1974.12	11,223,191	1,805,175	4,812,932		440,826	1,662,681	170,456	2,331,121	4,605,084		52.9
	1986.12		16.1	42.9		3.9	14.8	1.5	20.8	41.0	90	
영동1 추가	1971.12	991,736	71,976	603,989	3,306	62,810	223,587	5,950	20,118	315,771		39.8
	1984.9		7.3	60.9	0.3	6.3	22.5	0.6	2.0	31.8	99	
영동2 추가	1974.3	85,369	17,977	48,716			17,684	992		18,646		39.5
	1982.9		21.1	57.1			20.7	1.2		21.9	1,08	
개포3	1982.2	6,491,289	621,240	1,837,765	550,552	428,790	1,185,276	767,656	1,100,010	4,032,284		57.4
	1988.12		9.6	28.3	8.5	6.6	18.3	11.8	16.9	62.1	19,75	
가락	1982.3	7,455,066	1,589,284	1,343,121	137,582	407,440	1,545,024	466,055	1,966,560	4,522,661		68.3
	1988.12		21.3	18.0	1.8	5.5	20.7	6.3	26.4	60.7	15,15	
양재	1983.11	154,664	29,844	76,441	3,239		28,433	13,871	2,836	48,379		43.1
	1986.12		19.3	49.4	2.1		18.4	9.0	1.8	31.3	33,28	
이수	1972.2	2,028,277	439,104	1,119,617	13,223	23,827	402,368	22,092	8,046	469,556		39.4
	1981.12		21.6	55.2	0.7	1.2	19.8	1.1	0.4	23.2	39	
이수 추가	1981.4	76,608	18,212	25,702			29,299	3,395		32,694		53.3
	1985.6		23.8	33.6			38.2	4.4		42.7	23,91	
강남전역		54,315,889	13.5	44.4	1.5	4.0	20.4	3.3	12.9	42.1	5,13	
*전국		140,019,379	10.4	51.5	0.9	2.4	20.1	1.7	7.6	34.6	2,44	

자료: 서울시 도시계획과

주: 1960년 이후 전국 토지구획정리구역의 총합

- Contribution Rate ranges from 39.1% to 68.3%
- Rate of Land for Sale (part of contribution) was 13.5% on average
- Revenue from land sale was a key public financial resources for infrastructures and development
- public infrastructure and facilities can be located in right places



자료 | 서울시정개발연구원 내부자료  
연대별 사업지역

- 60년대 이전 사업시행지구
- 60년대 사업시행지구
- 70년대 사업시행지구
- 80년대 사업시행지구

- 140km<sup>2</sup> (40% of Urban Area in Seoul) developed through Land Readjustment

	Sum		By Gov't		By Association		By Housing Corp	
	No of Sites	Area(km <sup>2</sup> )	No of Sites	Area(km <sup>2</sup> )	No of Sites	Area(km <sup>2</sup> )	No of Sites	Area(km <sup>2</sup> )
Sum	58	140	51	131.2	4	5.8	3	3

unit : year

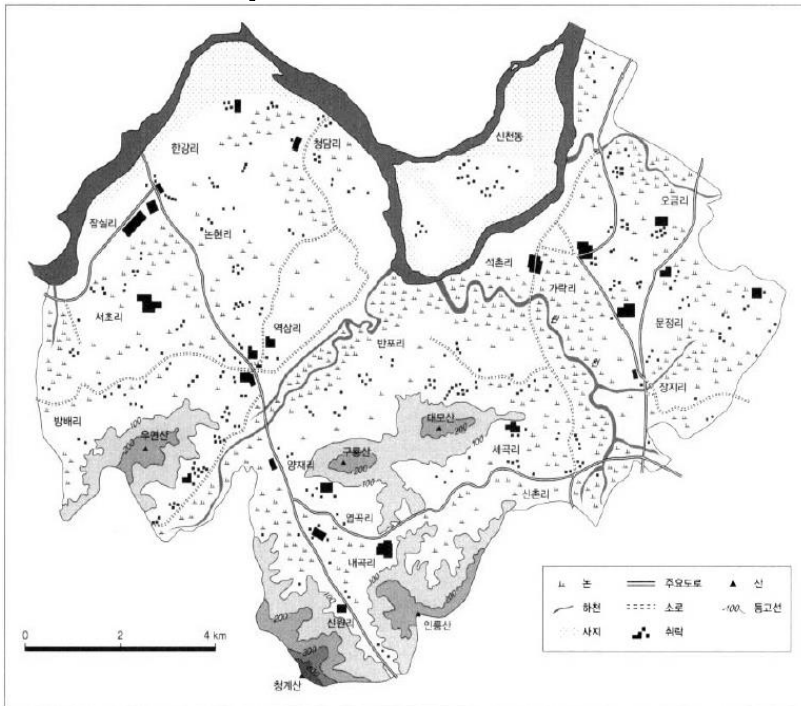
	1930's	1940's	1950's	1960's	1970's	1980's	1990's	Avg
Avg	19.8	19.4	13.8	7.0	6.2	6.3	4.4	7.4
Public	19.8	19.4	13.8	7.0	6.5	6.3	4.2	8.3
Assoc.				5.7	5.6	6.8	4.5	5.6

출처 : 토지구획 정리사업의 고찰과 개선방안, 김동욱, 국토연구원

자료 : 건설교통부 도시관리과(1995. 6. 현재)

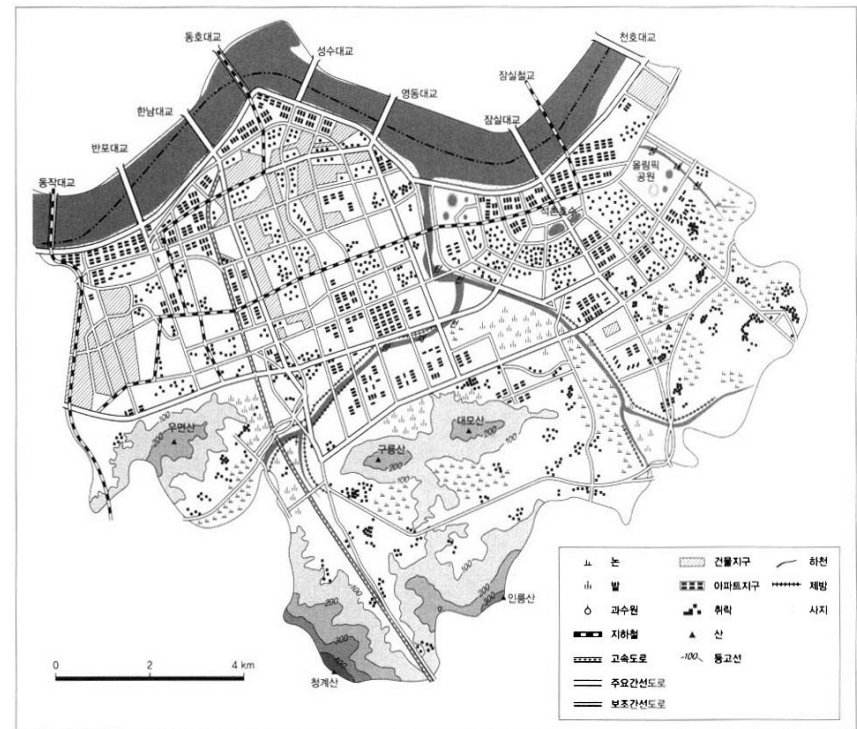
# Gangnam Development

- **Envisioning vs. Forecasting**
- 30 years of development from an idea to completion



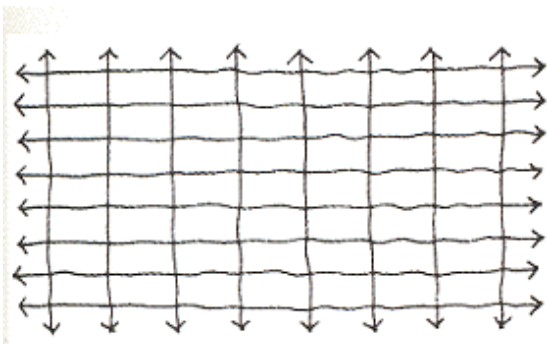
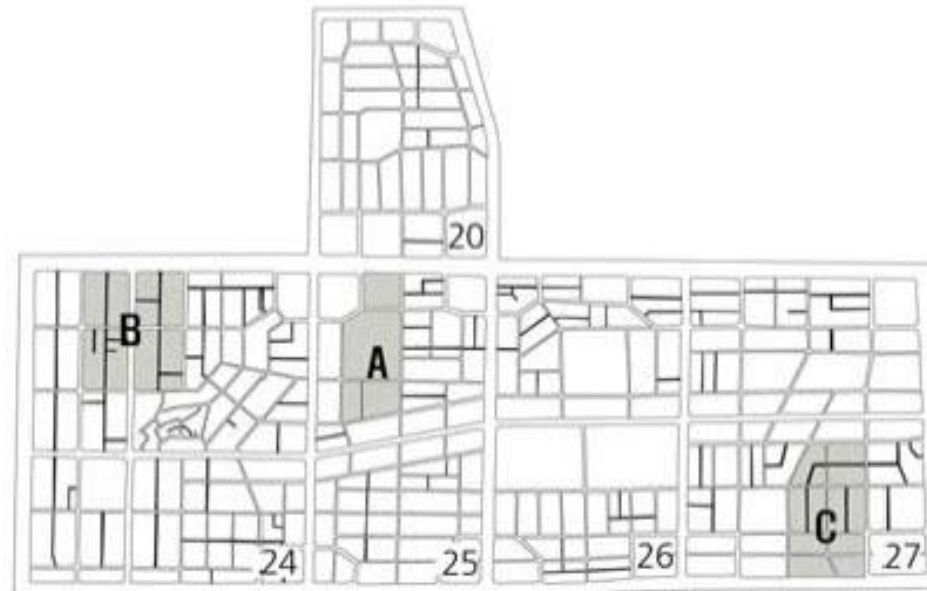
출처 : 1957년 미육군국동지도국에서 작성한 「서울」, 「독도」 1:10만 도폭에서 재작성

▲ 강남 1957년

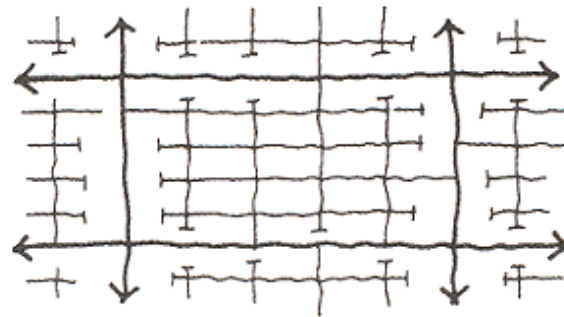


▲ 강남 1988년

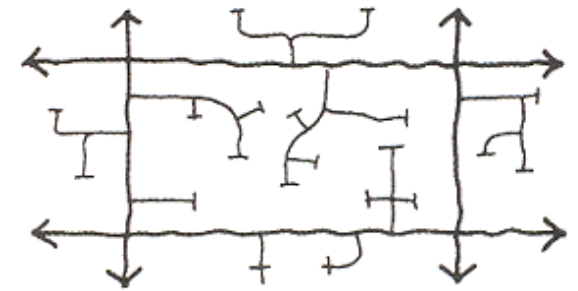
# Grid is important



격자 가로 체계



격자 침식의 과정



사다리 가로 체계

# Consolidate or Co-development

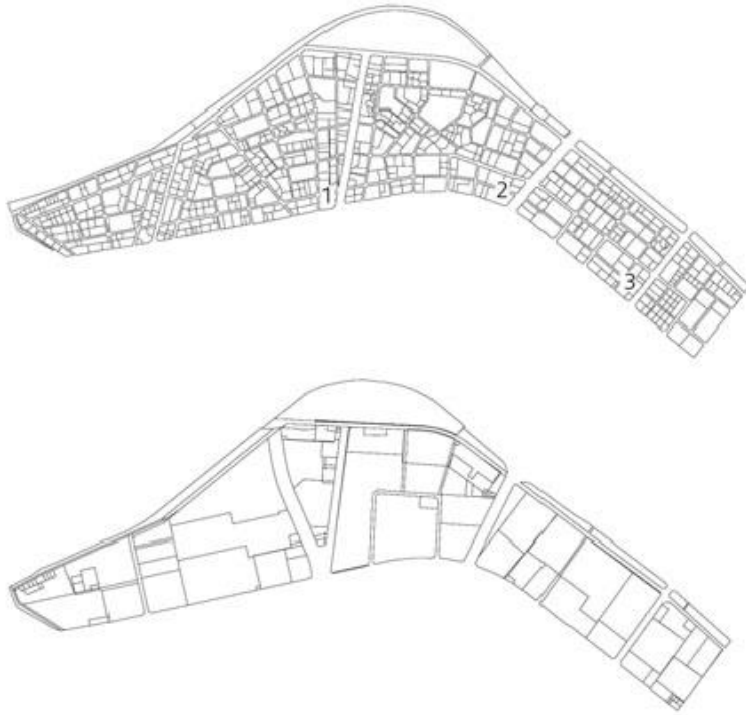


그림 4. 블록 1, 2, 3, 4의 합필화 (1974년과 2010년 지적도 비교)

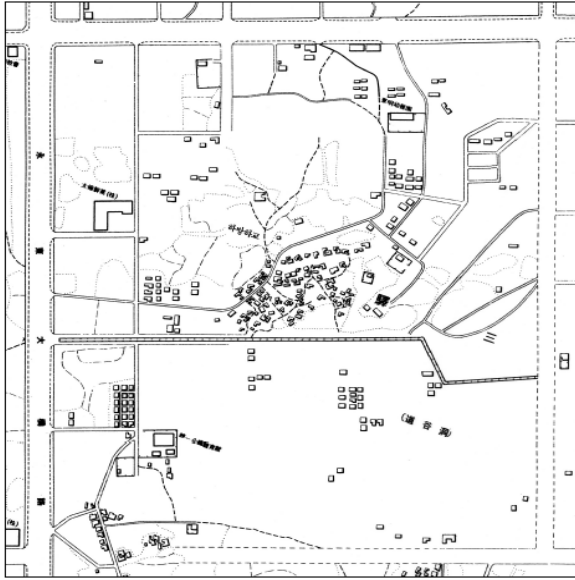




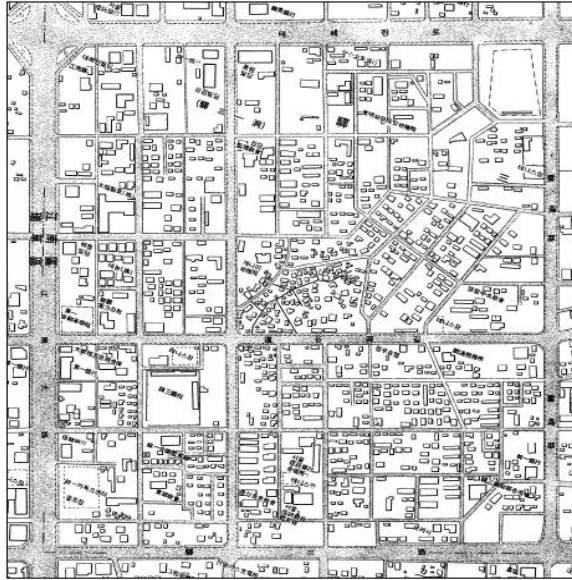
# Government Planning and Private Development

## Urban Planning: Vision, Framework and Process

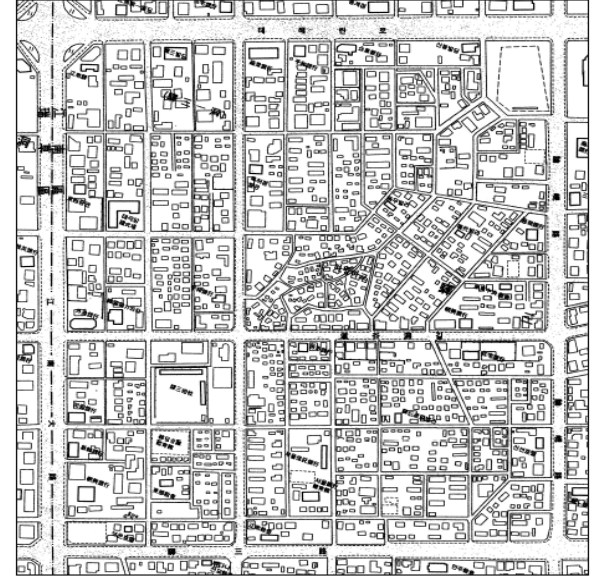
1976년



1987년



1995



1972년



1980년



1988



출처:서울연구원 (2009)

출처:서울시 (2013)



# Gangnam Development Phasing Issues due to Financing

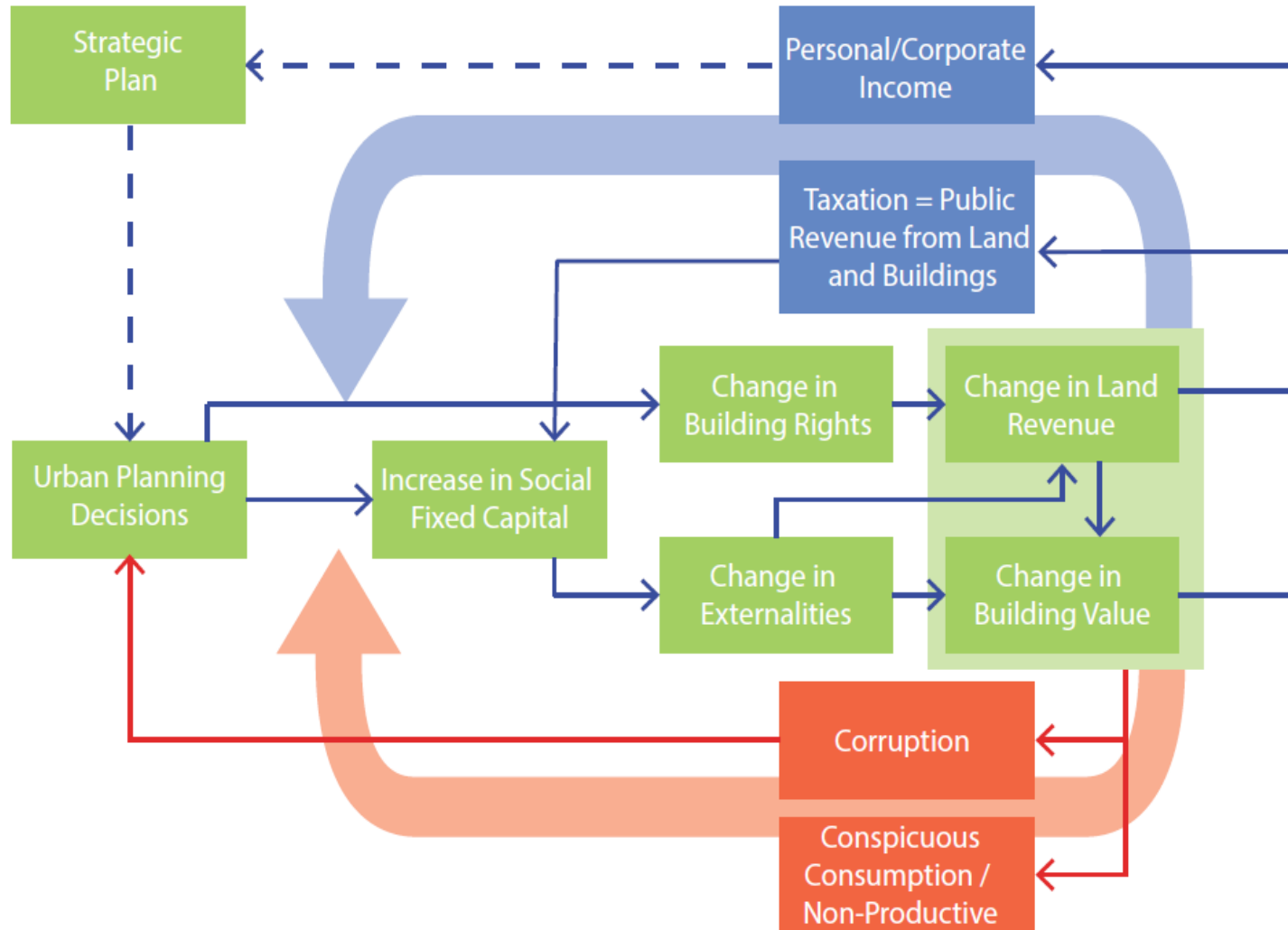


▲ AID아파트 미국 국제개발처(AID)자금을 들여와 논현동과 삼성동에 아파트를 지어 분양함



▲1971. 12. 28 공무원아파트 준공(자료 : 국가기록원)

# Virtuous/Vicious Cycle of Land Value Creation



# Achievements

- Set *Land Use Framework* as the Ground of Future Growth
- Secure *Public Space* for *Public Services* (e.g., Transit, Water)
- Set *Growth Limit* for Protecting Nature from Sprawl and Citizens from Disasters (e.g., Flood)
- Provide *Urban Land and Infrastructures* for the Life, Work, and Play of Citizens

Pop in 1960: 2.45 M

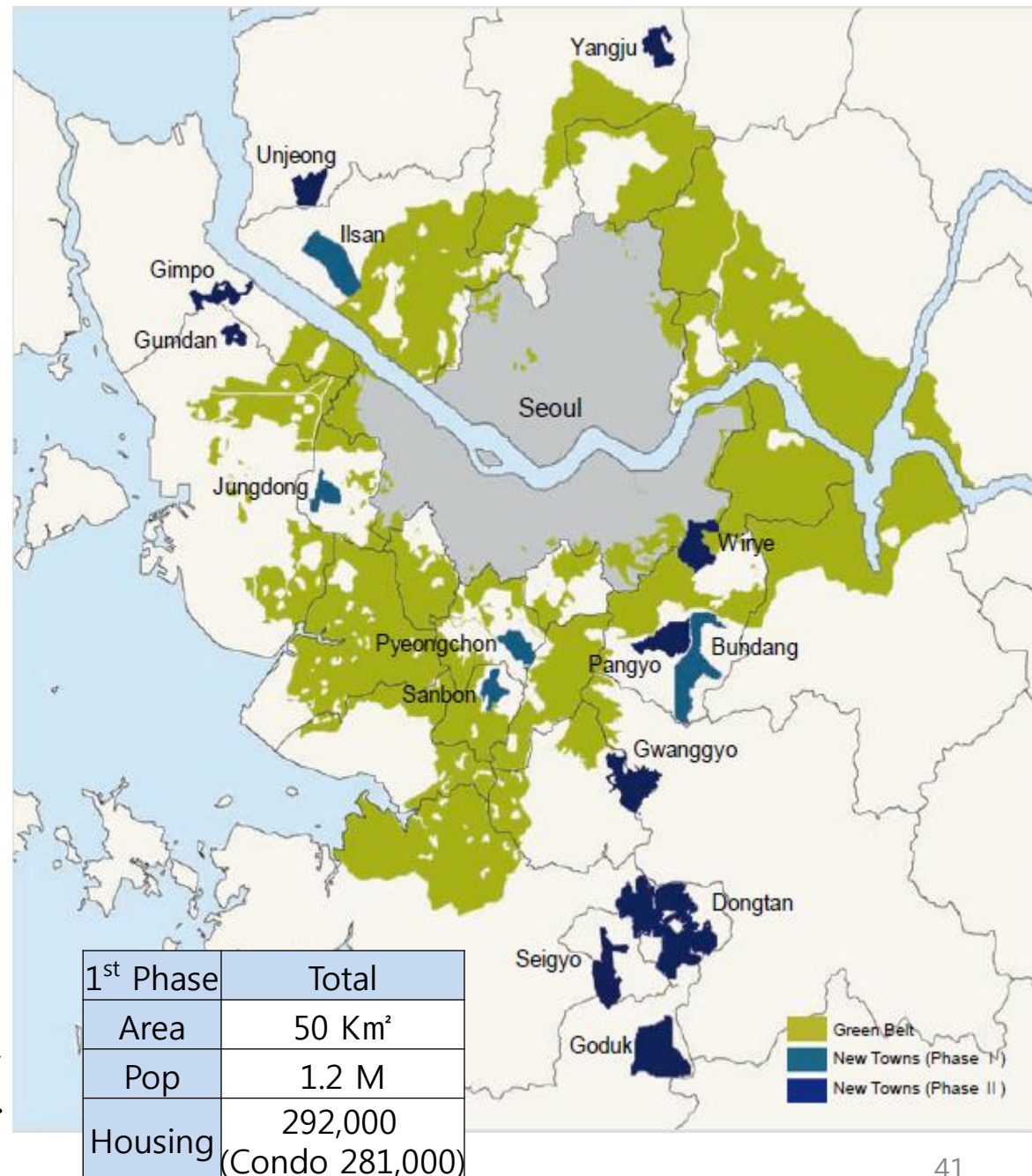
	1970	1976	1981
Population (Thousand)	5,509	7,150	7,500
Income per cap (KRW)	138,810	189,580	268,240
<b>Urban Land (km<sup>2</sup>)</b>	<b>130</b>	<b>201.7</b>	<b>261.7</b>
Housing (Unit)	593,370	863,970	1,300,000
Hosing Supply Rate (%)	56.8	56.3	56.1
<b>Housing Area per cap (m<sup>2</sup>)</b>	<b>6.8</b>	<b>8.2</b>	<b>10.1</b>
Water Prod (10T t/day)	111	210	302
<b>Road Area (km<sup>2</sup>)</b>	<b>34.85</b>	<b>44.57</b>	<b>55.69</b>
<b>Road Rate (%)</b>	<b>9.5</b>	<b>12.0</b>	<b>15.0</b>
No. of Cars	61,000	170,000	315,000
Subway (km)	-	26.5	64.0
<b>Green/Park per cap (m<sup>2</sup>)</b>	<b>4.04</b>	<b>5.73</b>	<b>6.60</b>



## 5 New Towns in 1990's

In the late 1980s, as the situation of housing shortages became worse and the existing available land for large-scale urban development was nearly exhausted, the population began to spillover beyond the green belt.

Faced with limitations in land supply for urban development, the central government began to build several new towns in the Seoul Metropolitan Region including Bundang in Sungnam, Ilsan in Goyang, Pyeongchon in Anyang, Sanbon in Gunpo, and Jungdong in Bucheon.

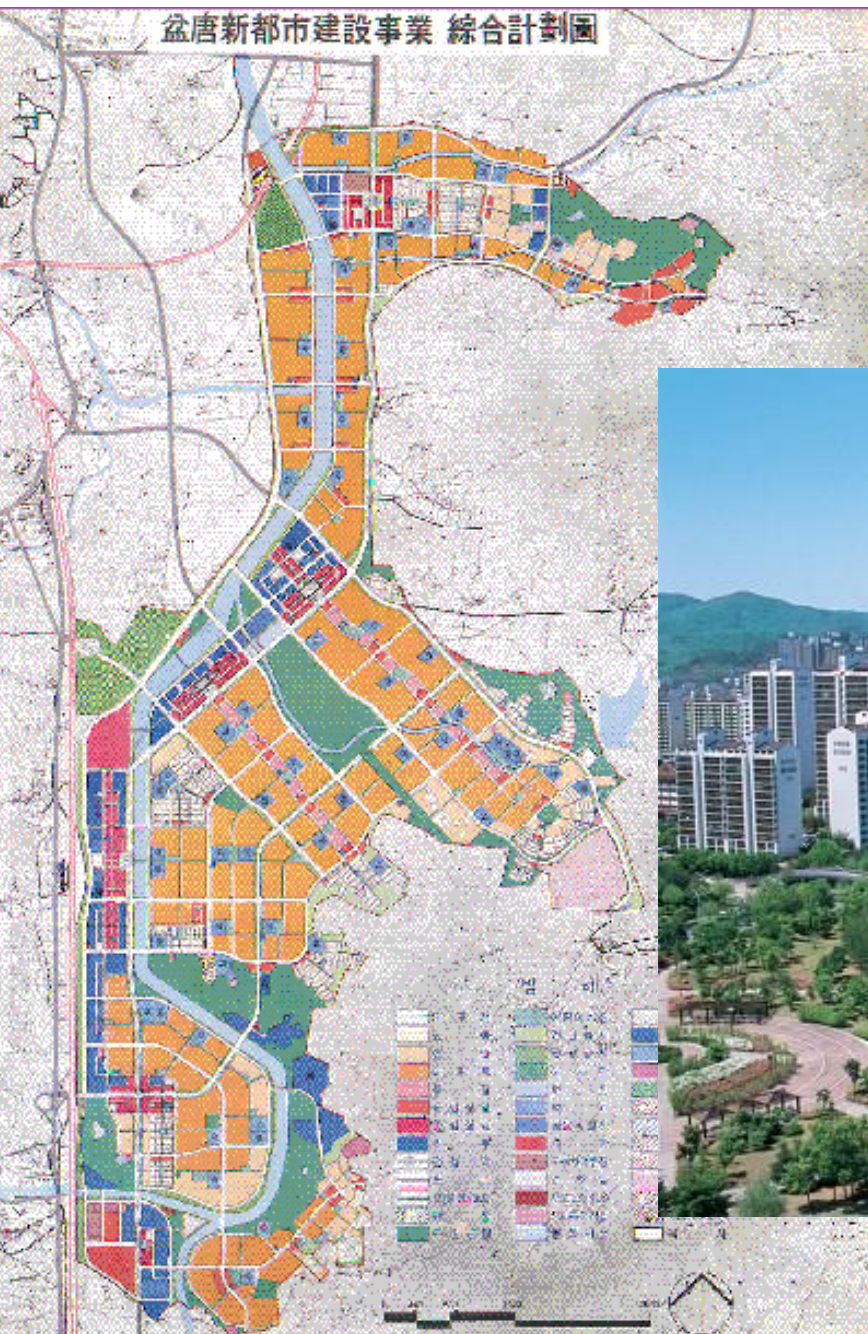


# Land Use Plan

(unit: thousand m<sup>2</sup>, %)

	Total	%	Bundang	Ilsan	Pyung- chon	Sanbon	Jung- dong
Total	50,140	100.0	19,639	15,736	5,106	4,203	5,456
Residential	17,230	34.4	6,350	5,261	1,931	1,811	1,877
Commercial	3,866	7.7	1,640	1,233	247	178	568
Public	29,044	<b>57.9</b>	11,649	9,242	2,928	2,214	3,011
Road	10,388	20.7	3,860	3,290	1,187	639	1,412
Green	9,548	19.0	3,810	3,705	801	649	583
Gov't	676	1.3	166	92	150	100	168
School	2,402	4.8	732	584	343	327	416
Etc.	6,030	12.0	3,081	1,571	447	499	432



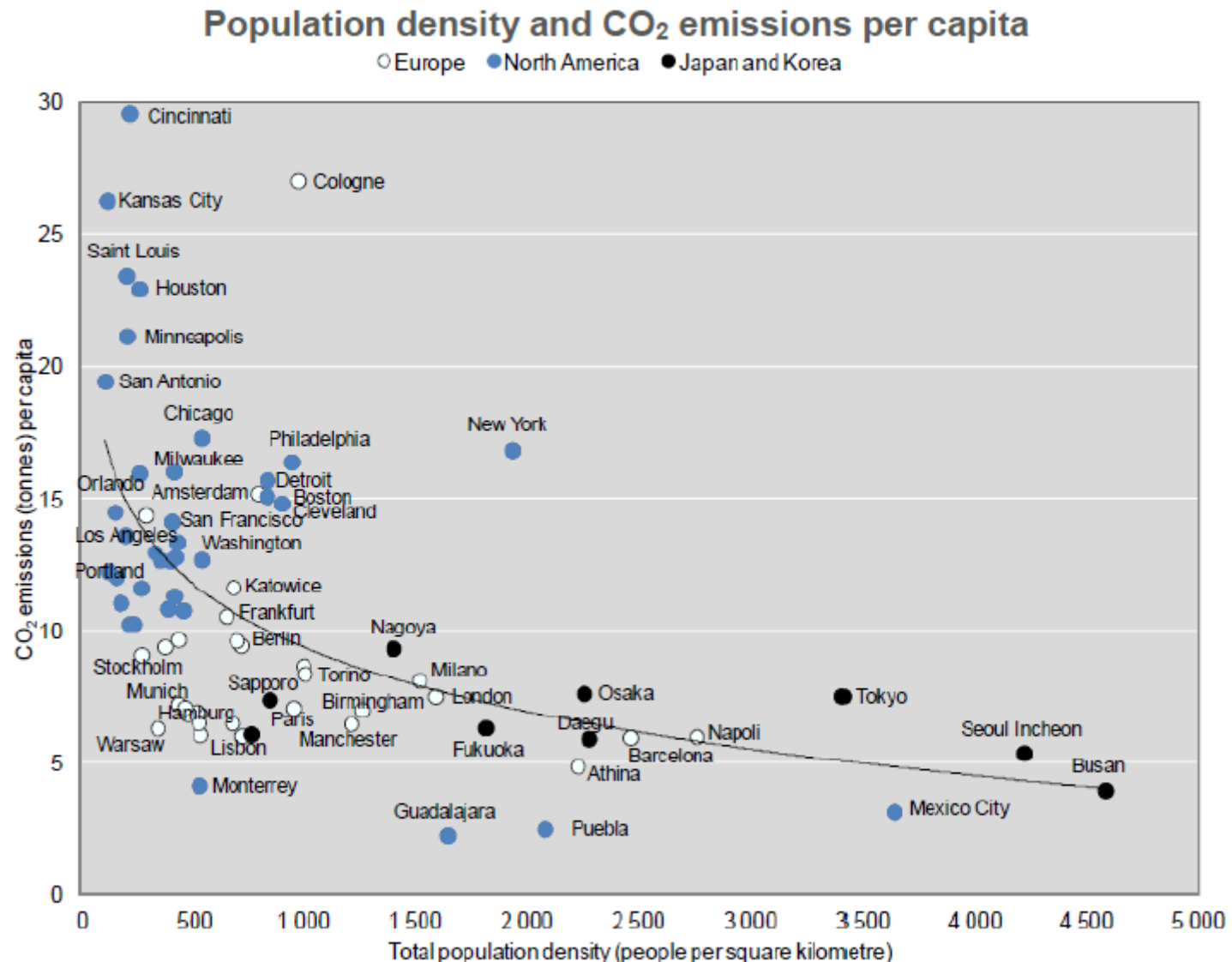


# Urban Development Protects Environment Bundang



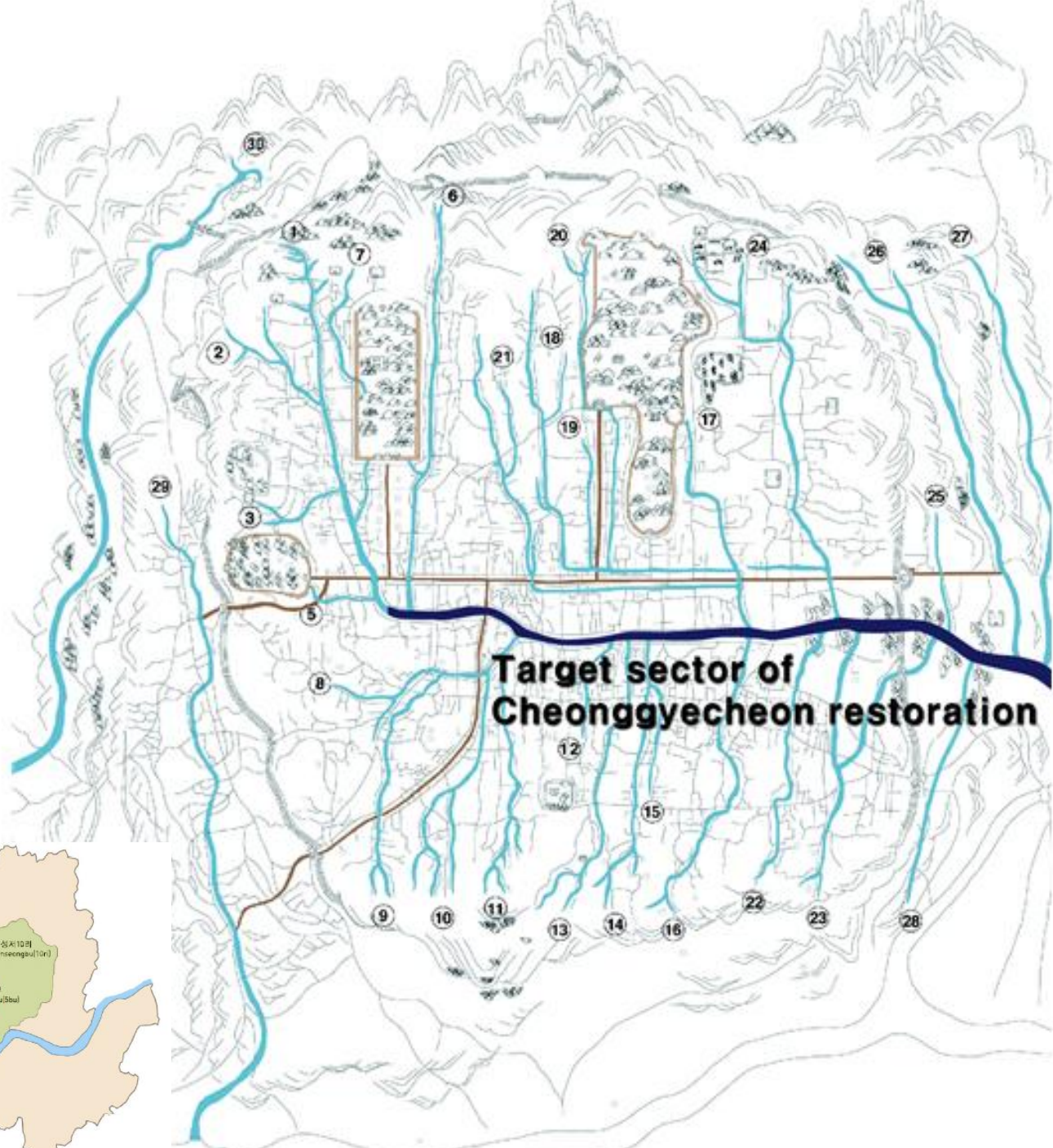


# Seoul – Smart and Sustainable City

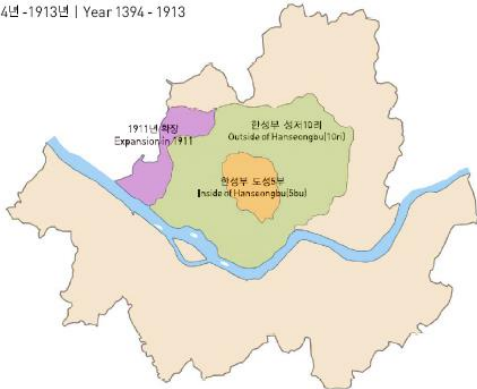


Chenggyecheon (stream) Restoration

# **URBAN REGENERATION**



4년 - 1913년 | Year 1394 - 1913





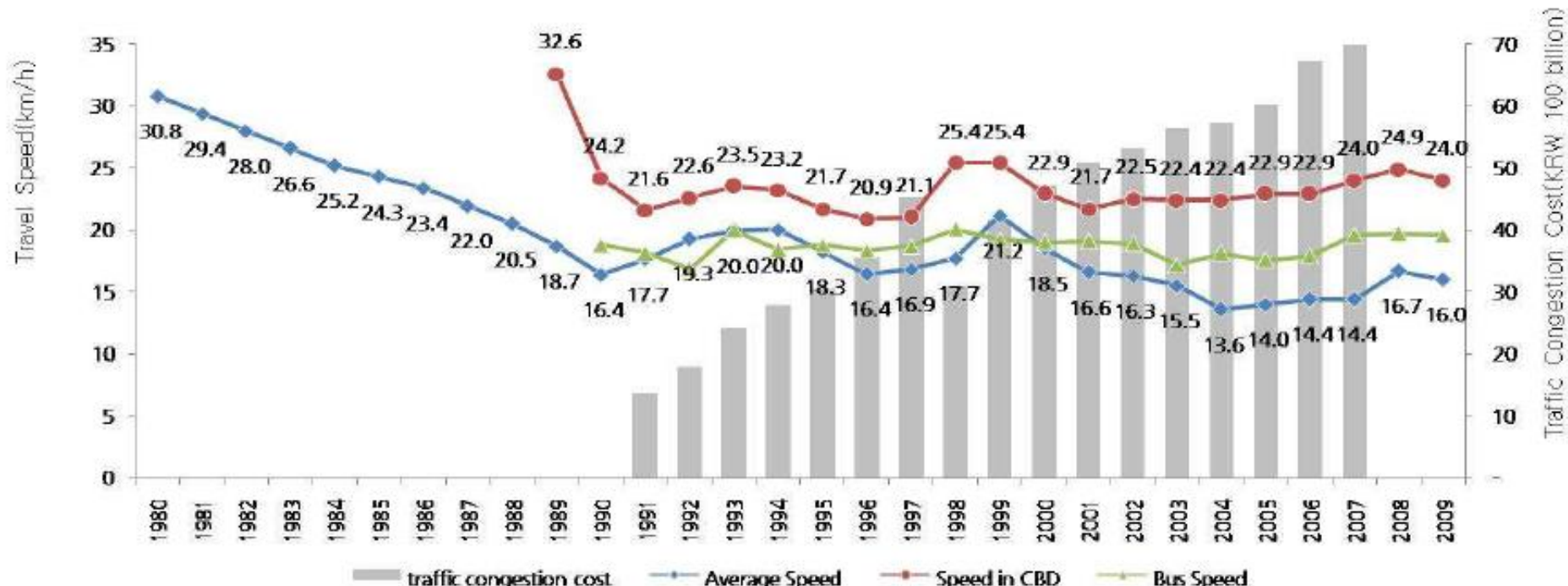
# Cheonggyecheon Elevated Highway



# Rising Congestion and Its Cost

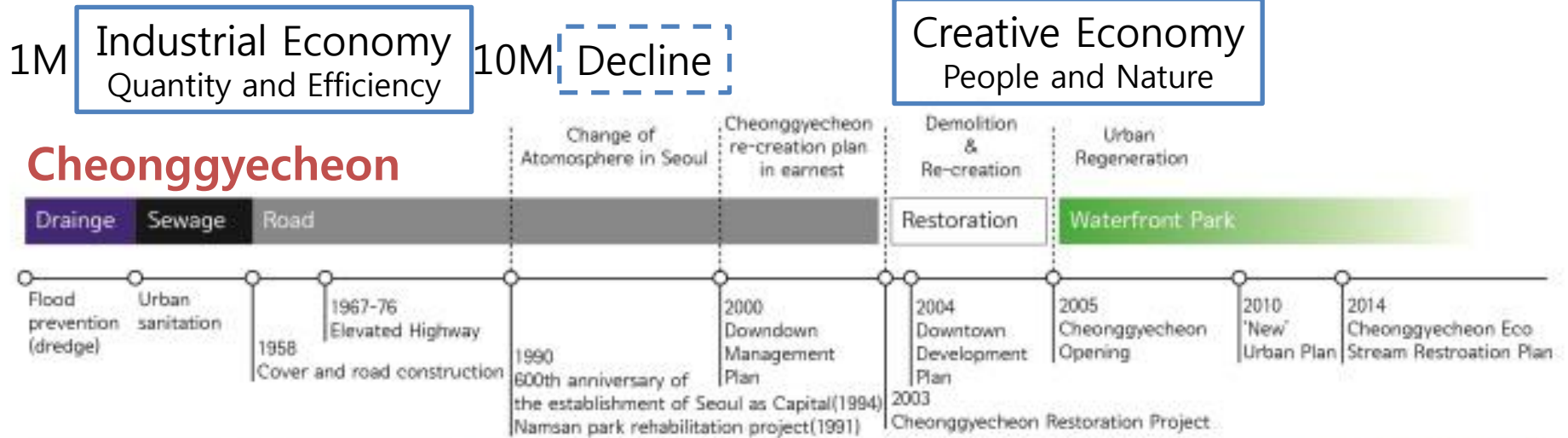
- Decreasing Average Travel Speed:  
30.8 km/h in 1980 -> 13.6 km/h in 2004
- Increasing Socio-economic congestion cost:  
over KRW 7 trillion in 2007 (five times that of 1991)

**Annual Transport Speed and Congestion Cost Trends**





# Regeneration by Creative Destruction of (Public) Space

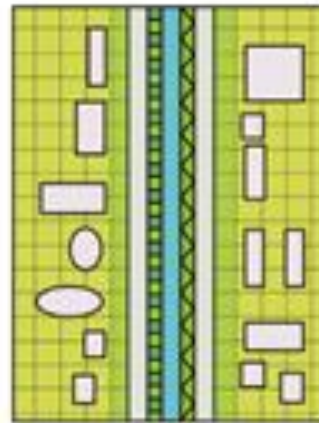
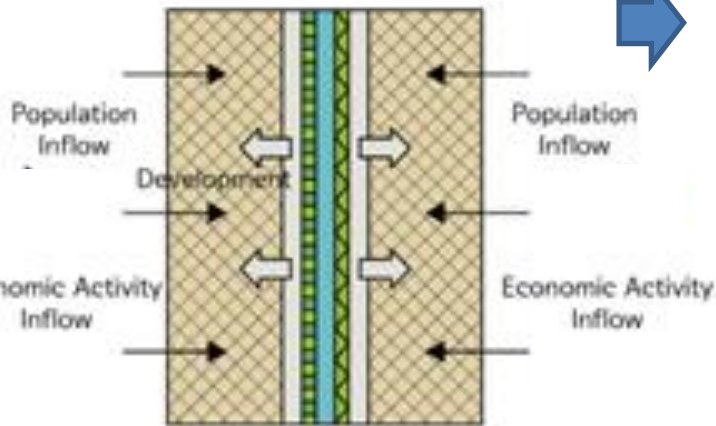




# Strategy: Public-Private Competitive Collaboration

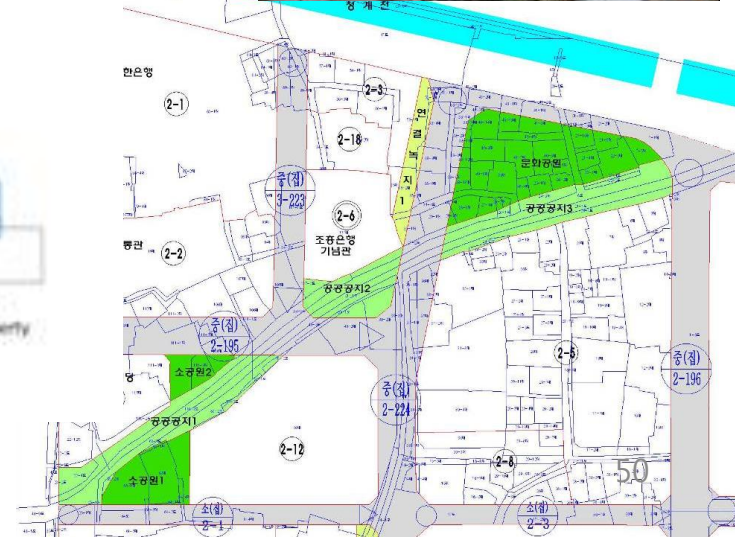
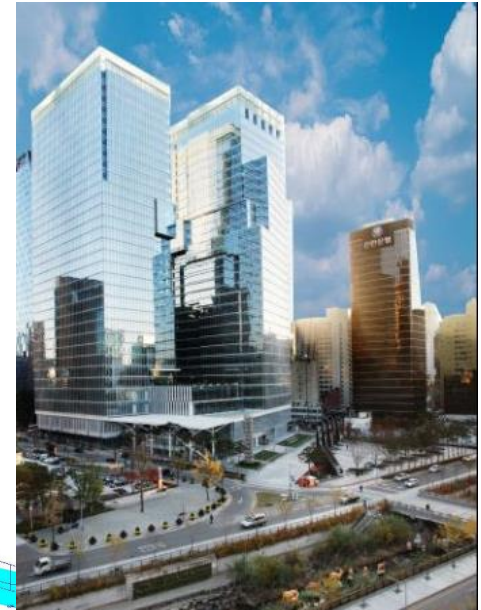
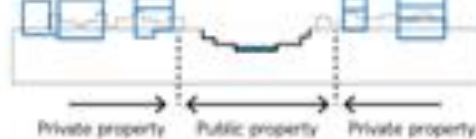
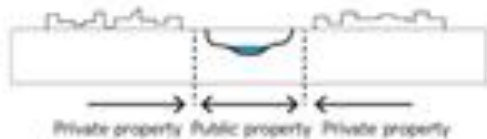
Demolition of road and overpass  
Restoration of stream

Change of business type  
Increase of redevelopment and reconstruction



Restoration of stream

Regeneration of the downtown



# Green: Env. Sustainability

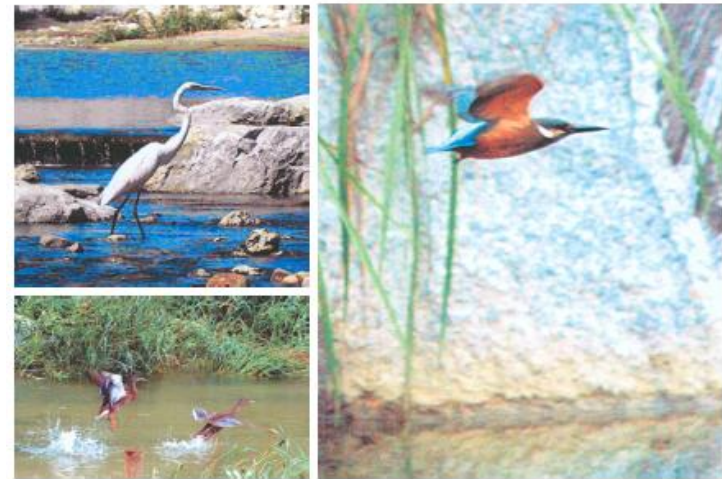
Fish

■ 4 → 15 → 25 species  
(‘05) (‘08)

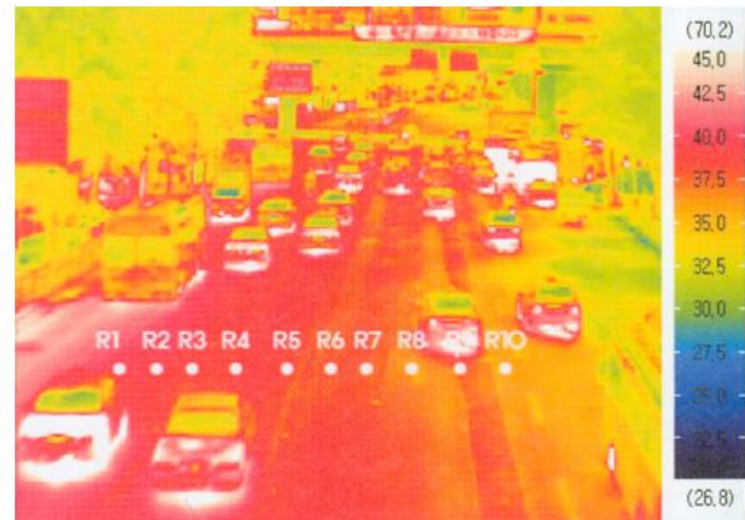
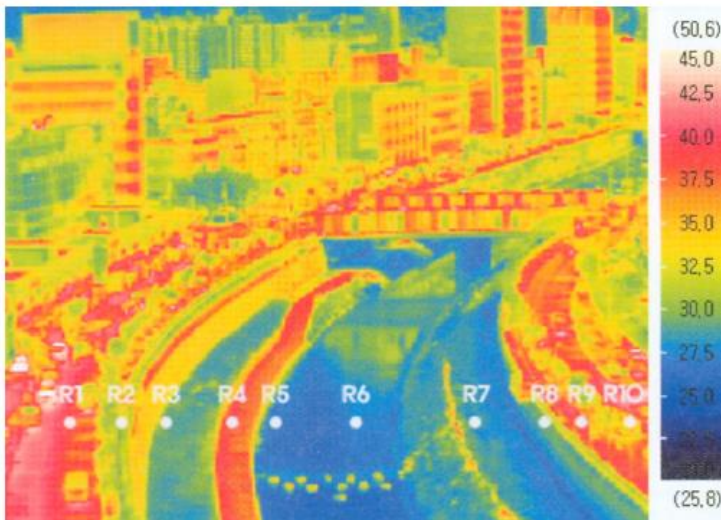


Birds

■ 6 → 34 → 36 species  
(‘05) (‘08)



Thermal Images, September 8, 2005



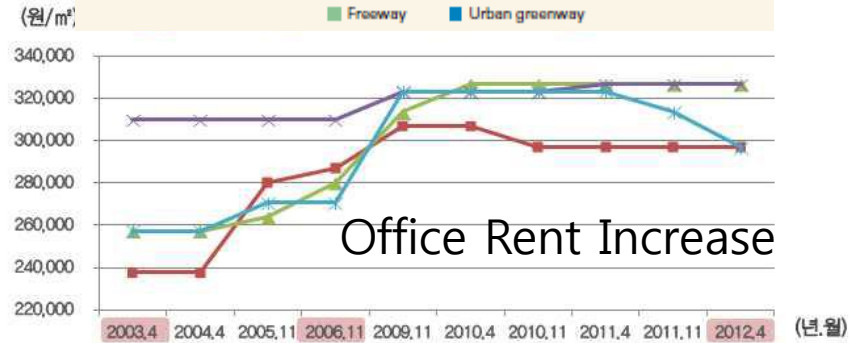
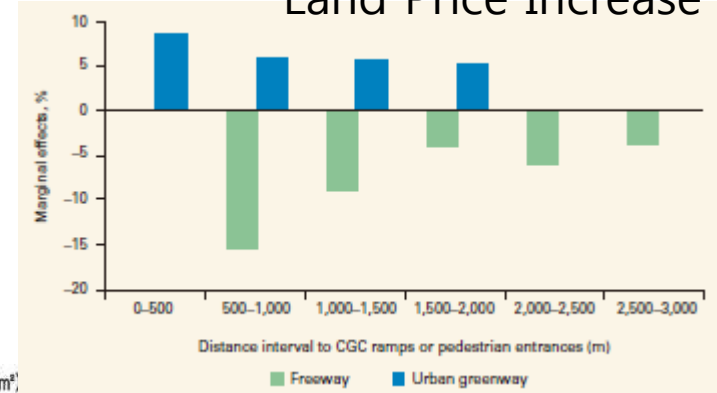


# Growth: Competitive City

## New Developments



## Land Price Increase



Usage Changes: 44 during 2002~2005년; 895 during 2006~2009년



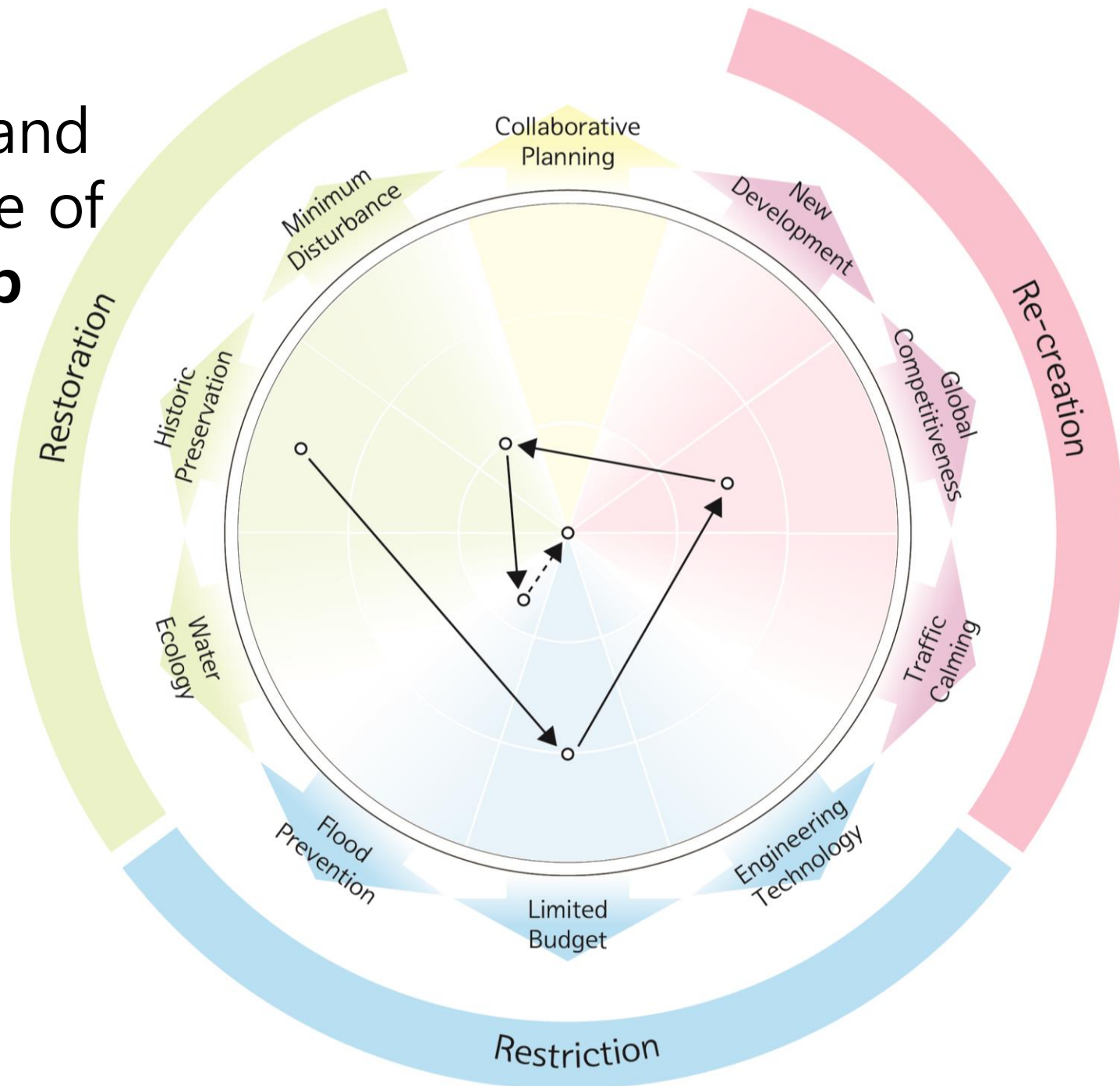


# Urban Regeneration through Cheonggyecheon Restoration





# Diverse Concerns and Importance of Leadership



# Set off Public Transportation Reform and Switch Citizens' Behavior





# **CONCLUDING REMARKS**

# What Urban Planning does?

Old Days

Few People, Low Density

남산 중턱 주택  
한강변 호텔

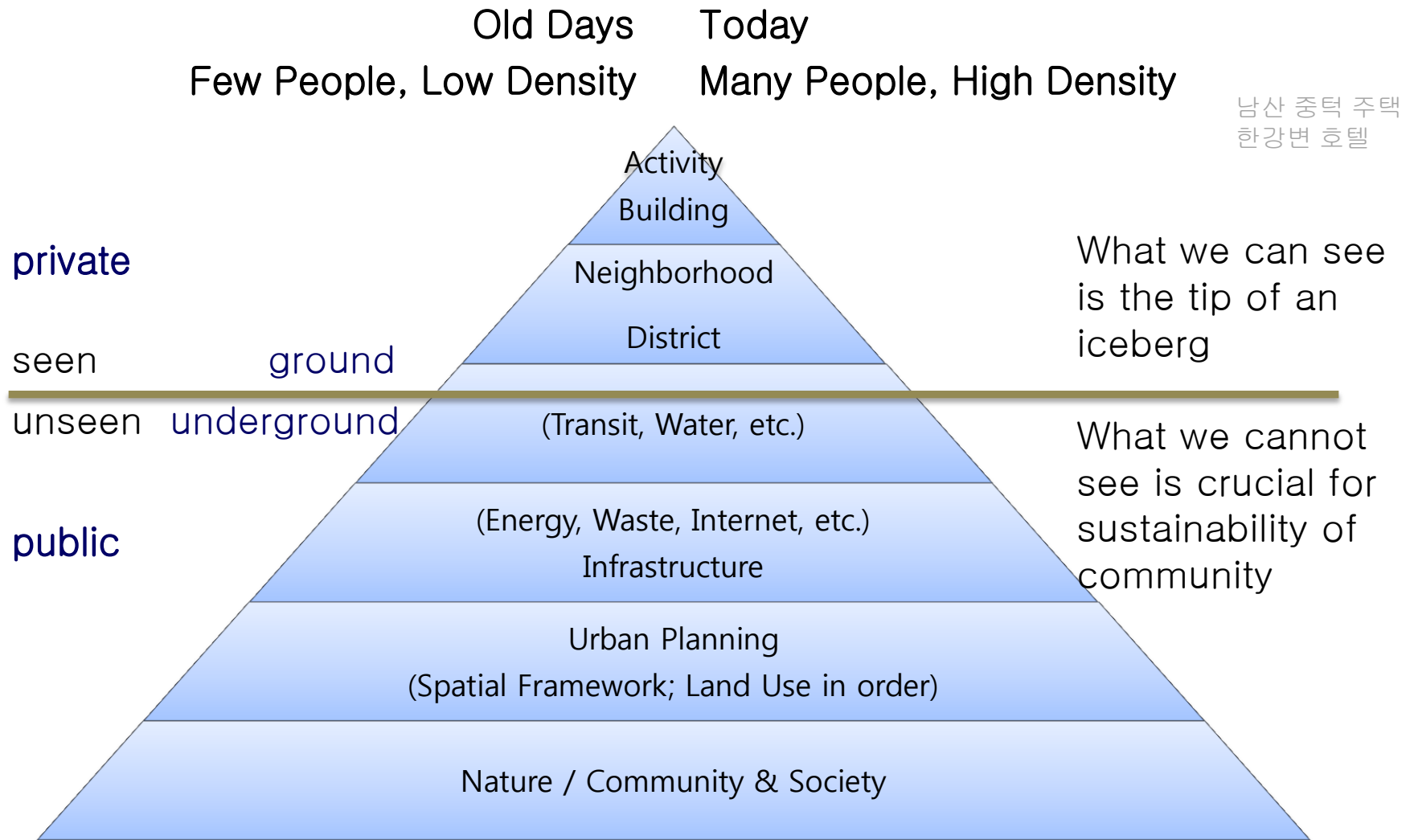
Activity  
Building



Nature / Community & Society

*Much freedom of individuals in land use and location is acceptable.*

# What Urban Planning does?



*We need an interface between individual right of freedom  
and sustainable development of city community – **planning**.*



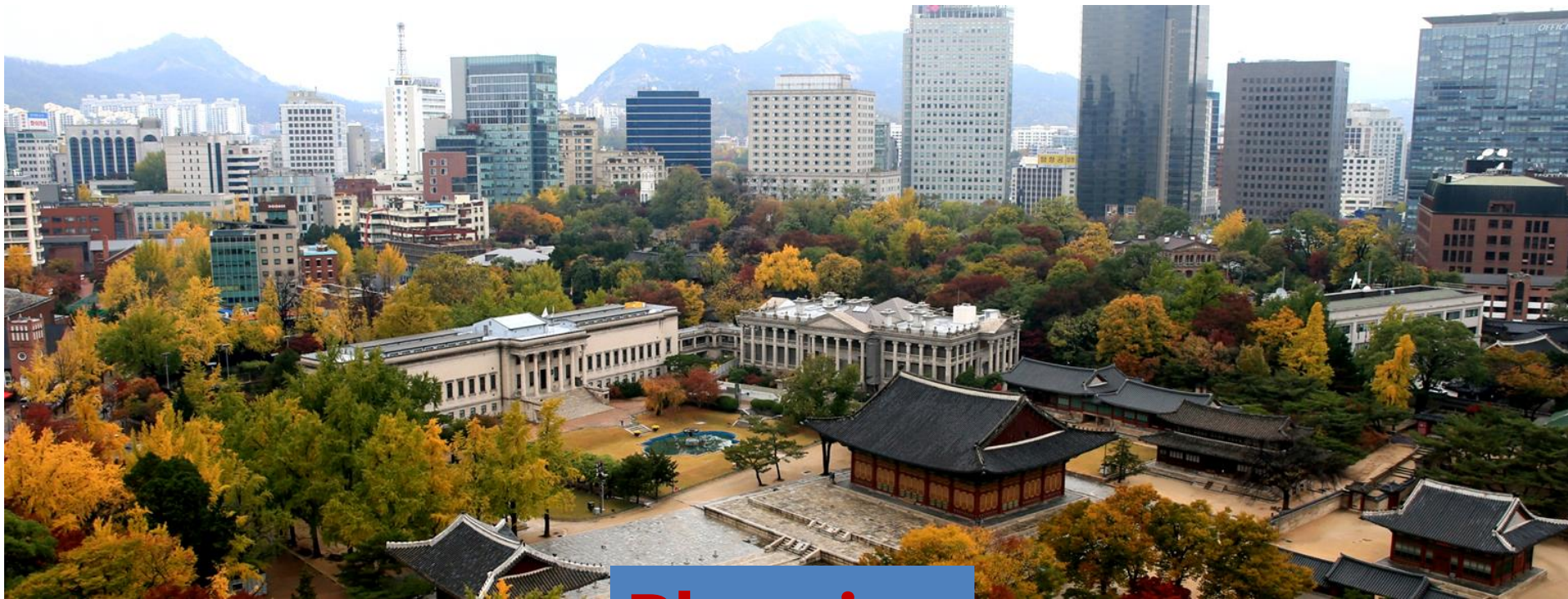
# Smart and Sustainable Urbanization

- With rapid growth of cities; proper **urbanization planning (including infrastructure)** is required
- “Urban planning is **not about images** but is a way to make a difference; it is a **framework** that helps cities transform a **vision** into **reality** using space as a key resource for development and engaging stakeholders along the way.” (UN-HABITAT, 2013)
- Urban planning is an important tool for cities to achieve **sustainable development**.
- **Leadership** is crucial.



# Smart and Sustainable Urbanization

## Economic Growth, Social Inclusiveness, and Environmental Health



### Planning

Urban Land  
Green

Transp-  
ortation

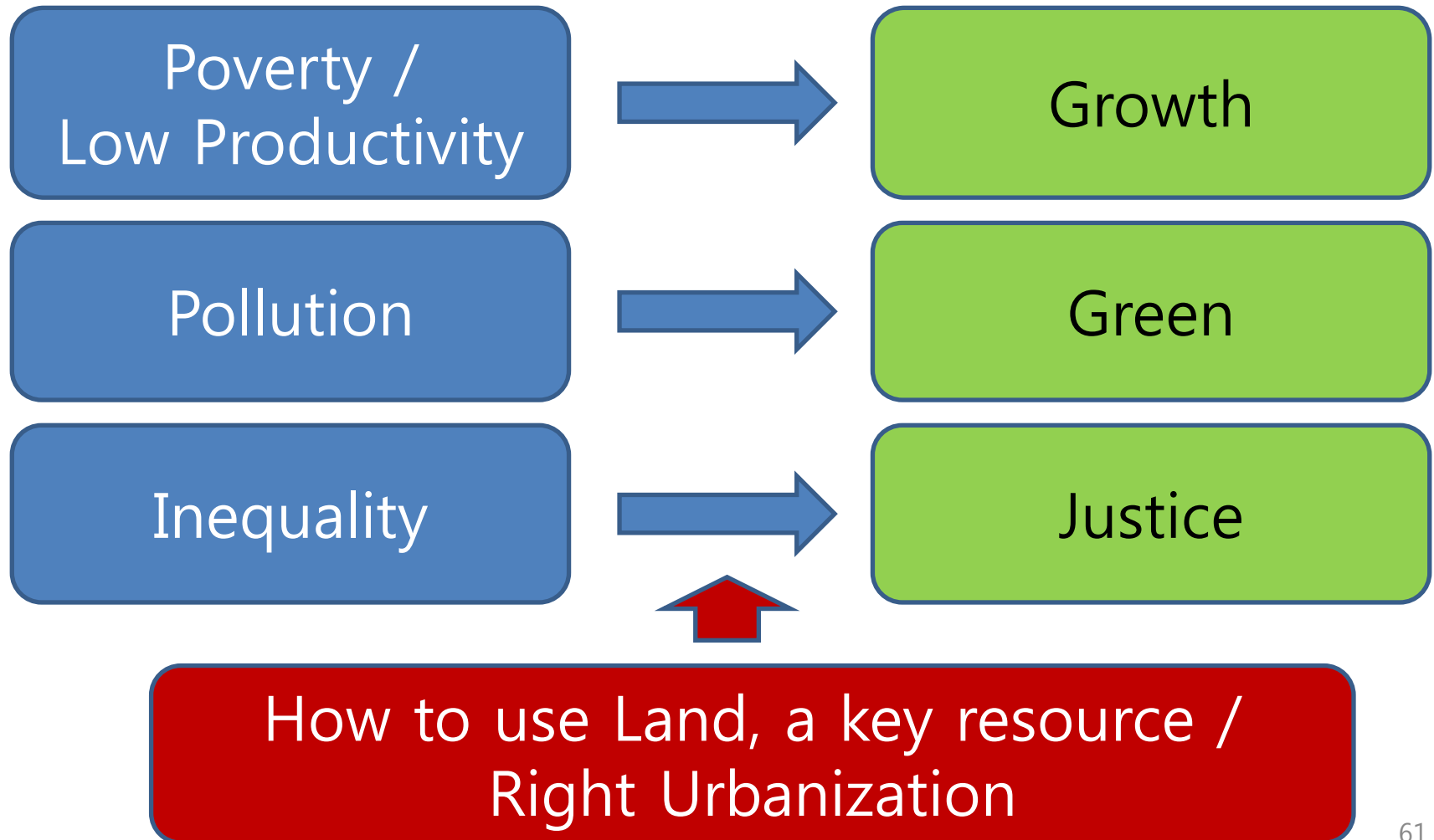
Water  
Air

Energy  
Waste

Communi-  
cation

Housing  
Architecture

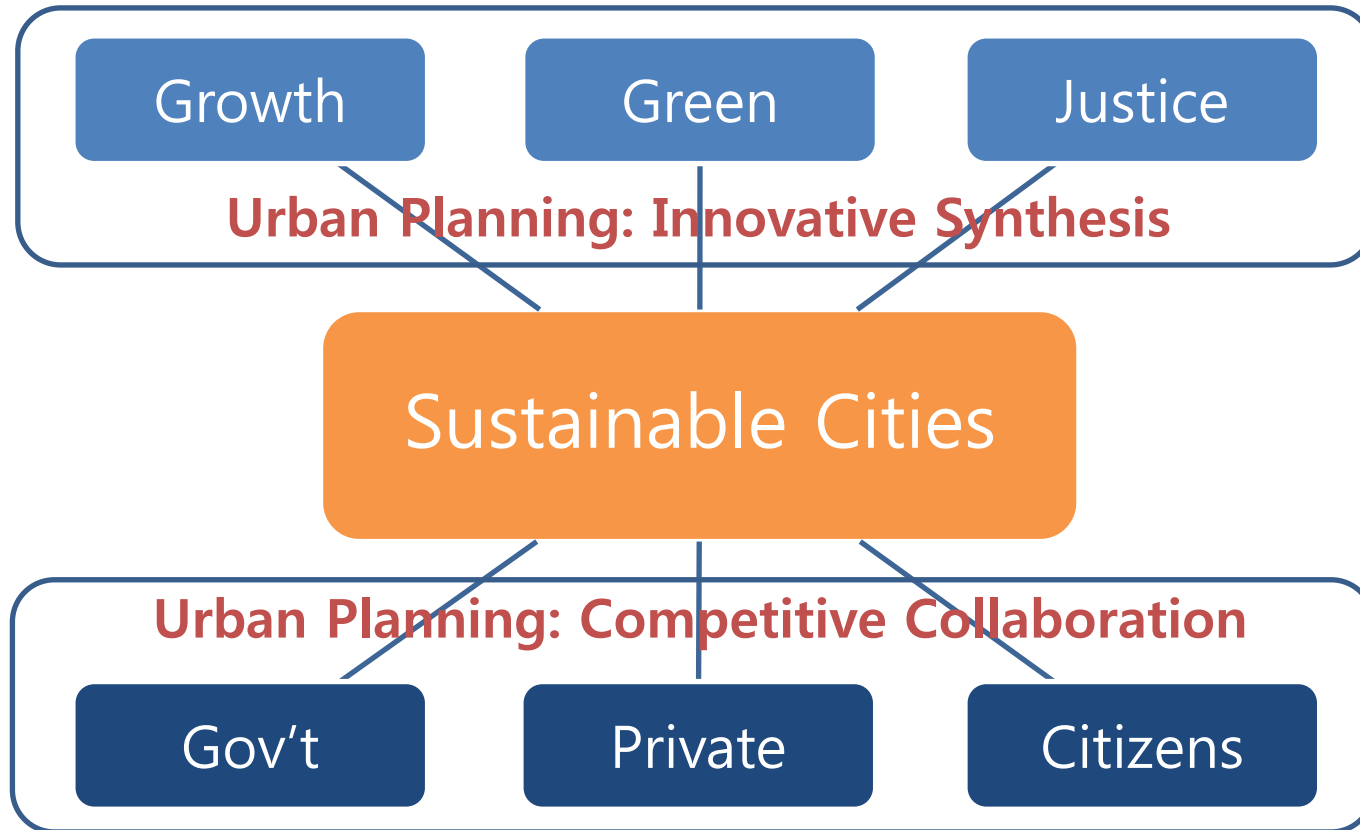
# Three Major Problems and Corresponding Goals





# Three plus One (3+1) Goals

## Innovative Synthesis among 3 goals and Public-Private Competitive Collaboration



Three goals can conflict with each other. This demands **innovative solutions** and **urban planning** for a quality synthesis.

Three parties can conflict with each other. This demands **leadership** and **mutual learning**.

Action without Vision is only passing time,  
Vision without Action is merely day dreaming, but  
Vision with Action can change the world.

Dream don't work, unless YOU DO.

– Nelson Mandela–

2015. 4.

Myounggu Kang, Ph.D.

Professor of Urban and Regional Planning, University of Seoul

Former Director-General of International Urban Development

Collaboration, Seoul Metropolitan Government

[mkangcity@gmail.com](mailto:mkangcity@gmail.com)

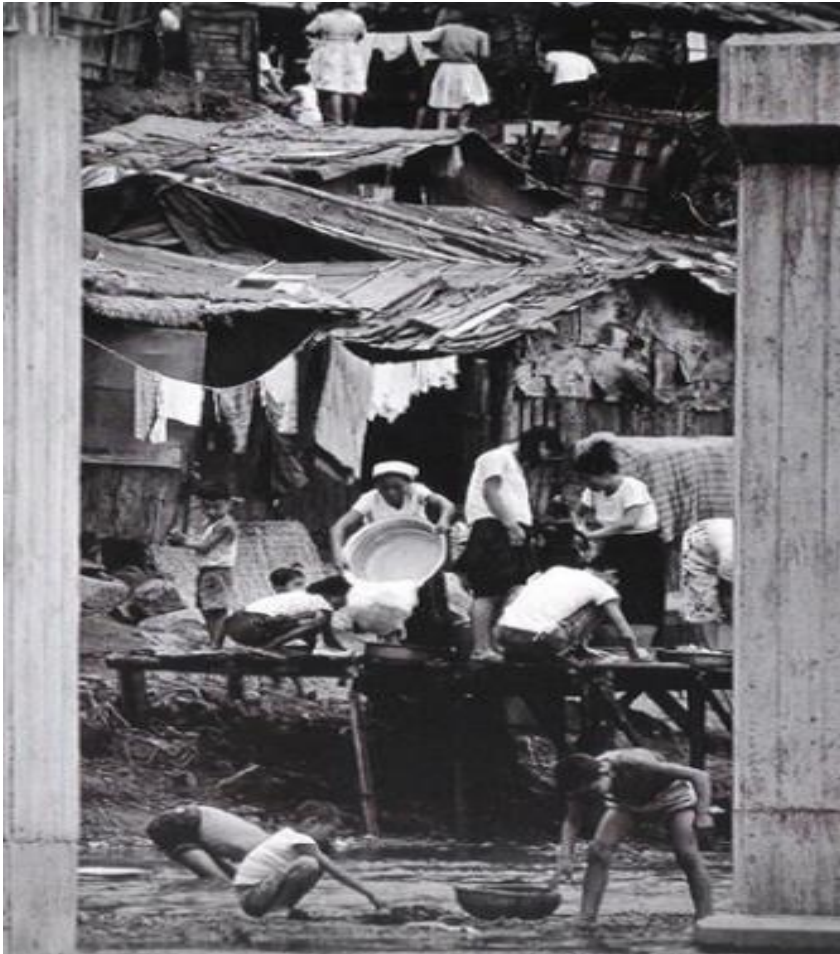
# Individual vs. Collective Urban





# Housing shortage and Low Quality of Living

## Cheonggyecheon Informal Settlements circa 1960



▲ 60년대 청계천 판자촌

# Effects: Three plus One (3+1) Goals

- Provides flood protection for up to a 200-year flood event and can sustain a flow rate of 118mm/hr.
- Increased overall biodiversity by 639% between the pre-restoration work in 2003 and the end of 2008 with the number of plant species increasing from 62 to 308.
- Reduces the urban heat island effect with temperatures along the stream 3.3° to 5.9°C cooler than on a parallel road 4-7 blocks away.
- Reduced small-particle air pollution by 35% from 74 to 48 micrograms per cubic meter.
- Contributed to 15.1% increase in bus ridership and 3.3% in subway ridership in Seoul between 2003 and the end of 2008.
- Increased the price of land by 30-50% for properties within 50 meters of the restoration project.
- Attracts an average of 64,000 visitors daily.
- Increased citizens' annual economic value of a natural stream from KRW 20,226 (before) to KRW 37,724 (after) per household.
- **Innovative Synthesis of three goals, beyond sectoral optimization.**
- **One City, One Goal, and One Planning, for one urban optimization.**